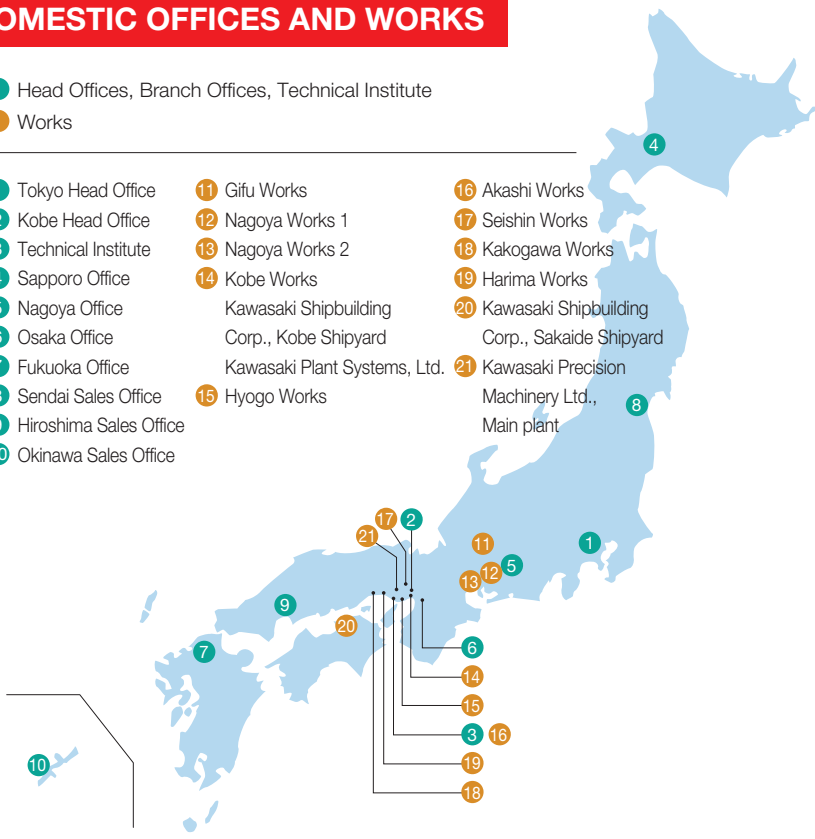


## DOMESTIC OFFICES AND WORKS

- Head Offices, Branch Offices, Technical Institute
- Works

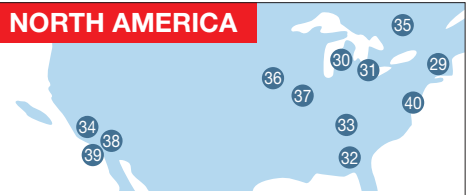
- |                          |                              |                          |
|--------------------------|------------------------------|--------------------------|
| 1 Tokyo Head Office      | 11 Gifu Works                | 16 Akashi Works          |
| 2 Kobe Head Office       | 12 Nagoya Works 1            | 17 Seishin Works         |
| 3 Technical Institute    | 13 Nagoya Works 2            | 18 Kakogawa Works        |
| 4 Sapporo Office         | 14 Kobe Works                | 19 Harima Works          |
| 5 Nagoya Office          | Kawasaki Shipbuilding        | 20 Kawasaki Shipbuilding |
| 6 Osaka Office           | Corp., Kobe Shipyard         | Corp., Sakaide Shipyard  |
| 7 Fukuoka Office         | Kawasaki Plant Systems, Ltd. | 21 Kawasaki Precision    |
| 8 Sendai Sales Office    | 15 Hyogo Works               | Machinery Ltd.,          |
| 9 Hiroshima Sales Office |                              | Main plant               |
| 10 Okinawa Sales Office  |                              |                          |



## GLOBAL NETWORK

- OVERSEAS OFFICES (Kawasaki Heavy Industries)
- SUBSIDIARIES

### NORTH AMERICA



- 29 Kawasaki Rail Car, Inc.
- 30 Kawasaki Precision Machinery (U.S.A.), Inc.
- 31 Kawasaki Robotics (U.S.A.), Inc.
- 32 KCMA Corporation
- 33 KCM Receivables Funding LLC
- 34 Kawasaki Motors Corp., U.S.A.
- 35 Canadian Kawasaki Motors Inc.
- 36 Kawasaki Motors Manufacturing Corp., U.S.A. (KMM), Lincoln Plant
- 37 KMM Maryville Plant
- 38 KM Receivables Corporation
- 39 Kawasaki Motors Finance Corporation
- 40 Kawasaki Heavy Industries (U.S.A.), Inc.

### SOUTH AMERICA



- 41 Kawasaki Motores do Brasil Ltda.
- 42 Kawasaki do Brasil Indústria e Comércio Ltda.

### EUROPE



- 1 Moscow Office
- 2 Kawasaki Gas Turbine Europe GmbH
- 3 Kawasaki Precision Machinery (U.K.) Ltd.
- 4 Kawasaki Robotics (UK) Ltd.
- 5 Kawasaki Robotics G.m.b.H
- 6 Kawasaki Motors Europe N.V.
- 7 Kawasaki Motors Racing B.V.
- 8 Kawasaki Heavy Industries (U.K.) Ltd.
- 9 Kawasaki Heavy Industries (Europe) B.V.

### ASIA



- 10 Beijing Office
- 11 Taipei Office
- 12 Delhi Office
- 13 Wuhan Kawasaki Marine Machinery Co., Ltd.
- 14 Kawasaki Gas Turbine Asia Sdn Bhd
- 15 Kawasaki Precision Machinery (Suzhou) Ltd.
- 16 Flutek, Ltd.
- 17 Kawasaki Heavy Industries Machinery Trading (Shanghai) Co., Ltd.
- 18 KHI Design & Technical Service Inc.
- 19 Kawasaki Machine Systems Korea, Ltd.
- 20 Kawasaki Robotics (TIANJIN) Co., Ltd.
- 21 P.T. Kawasaki Motor Indonesia
- 22 Kawasaki Motors (Phils.) Corporation
- 23 Kawasaki Motors Enterprise (Thailand) Co., Ltd.
- 24 Kawasaki Heavy Industries (Singapore) Pte. Ltd.
- 25 Kawasaki Heavy Industries (H.K.) Ltd.
- 26 KHI (Dalian) Computer Technology Co., Ltd.
- 27 Kawasaki Heavy Industries Consulting & Service (Shanghai) Co., Ltd.
- 28 Kawasaki Heavy Industries Middle East FZE

### AUSTRALIA



- 43 Kawasaki Motors Pty. Ltd.

## KAWASAKI HEAVY INDUSTRIES, LTD.

Environmental Affairs Department, CSR Division

<http://www.khi.co.jp/earth/english/index.html>

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