

The Kawasaki Philosophy of Manufacturing

Contributing to People and Society That's the Philosophy of Kawasaki's Business Activities

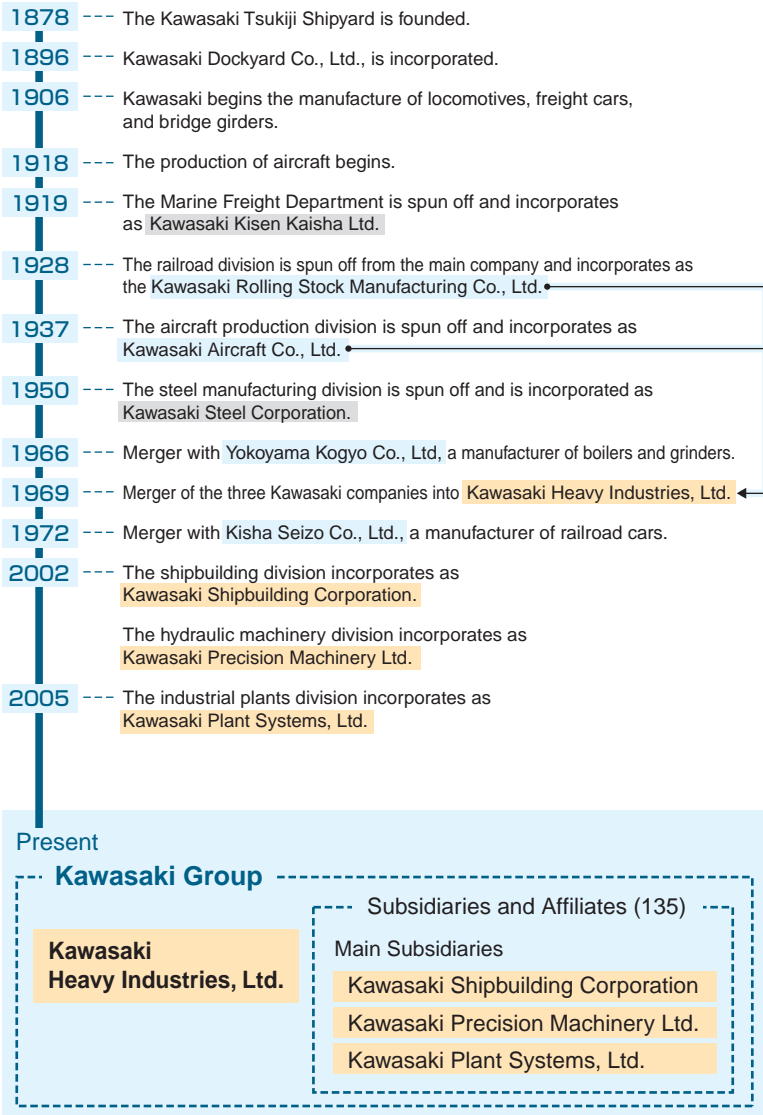
In the latter half of the 19th century, Japan embarked on a new era after a long period of national seclusion. At that time, Shozo Kawasaki, the founder of our company, believed that for Japan to develop and prosper, the most important priorities were trading with overseas countries and having a fleet to promote that trade. Following this determination, he started building western type ships. "The most important thing I can do with my life, I believe, is to see what and how much I can contribute to society, and the business I start should be for that very purpose." That philosophy is the state of mind maintained by the company to this day.

In the years since, Kawasaki has continued to grow into a comprehensive heavy industry manufacturer that has contributed to people and society through its products, not only on the seas, but also on land, in the air and even outer space.

Kawasaki vows to continue referring to this philosophy in order to create new values in societal contribution.



Kawasaki Group History



Editorial Notes

Reporting Scope This report covers the environmental and social activities of the Kawasaki Group focusing on Kawasaki Heavy Industries, Ltd., and the following main subsidiaries—Kawasaki Shipbuilding Corporation, Kawasaki Precision Machinery Ltd., and Kawasaki Plant Systems, Ltd. Some of our overseas offices are also described herein.

Reporting Period The period for reporting covers April 1, 2005, to March 31, 2006. Some activities taking place subsequent to April 2006 are also noted herein.

Next Scheduled Publication This report will be published annually.

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