

# FASF

### KAWASAKI HEAVY INDUSTRIES, LTD. AND CONSOLIDATED SUBSIDIARIES FLASH CONSOLIDATED FINANCIAL RESULTS

February 4, 2021

For nine months ended December 31, 2020 and 2019 and one year ended March 31, 2020

(Consolidated)

#### **Operating results**

		Millions	of yen		Thousands of U.S. dolla			
	Nine r	nonths ended	Nine	months ended	Nine months ended			
	De	c. 31, 2020	De	ec. 31, 2019	Dec. 31, 2020			
Net sales	¥	1,032,484	¥	1,135,444	\$	9,973,764		
Operating profit		(3,735)		30,983		(36,080)		
Profit attributable to owners of parent		(13,969)		4,762		(134,940)		
Earnings per share (Yen)		(83.62)		28.50				

#### **Financial position**

_	Millions of yen / Thousand shares					Thousands of U.S. dollars			
		As of		As of	As of Dec. 31, 2020				
	De	c. 31, 2020	Ma	rch. 31, 2020					
Total assets	¥	2,041,646	¥	1,957,845	\$	19,722,237			
Net assets		456,632		471,562		4,411,051			
Number of shares issued and outstanding		167,042		167,043					
Equity Ratio		21.6%		23.3%					

#### **Cash flows**

	Millions of yen					sands of U.S. dollars	
	Nine m	onths ended	Nine	months ended	Nine months ended		
	Dec. 31, 2020		De	ec. 31, 2019	Dec. 31, 2020		
Operating activities	¥	(139,750)	¥	(288,421)	\$	(1,349,981)	
Investing activities		(22,400)		(46,216)		(216,383)	
Financing activities		192,645		335,815		1,860,945	
Cash and cash equivalents at end of period		133,085		70,914		1,285,597	

#### Fiscal vear forecast

iscai year iorecast	Millions of yen								
		Net sales		perating profit	Profit attributable to owners of parent				
One year ending March 31, 2021	¥	1,500,000	¥	(10,000)	¥	(25,000)			

- Notes: 1. This "FLASH CONSOLIDATED FINANCIAL RESULTS" and following financial statements have been prepared in conformity with generally accepted accounting principles and practices in Japan.
  - 2. All US\$ amounts in these statements represent the arithmetical results of translating Japanese yen to U.S. dollars on the basis of \$103.52=\$1, the rate prevailing as of December 30, 2020, solely for the convenience of the readers.

#### **Consolidated Balance Sheets**

As of December 31 and March 31, 2020

	Millions	Thousands of U.S. dollars		
	As of	As of	As of	
	Mar. 31, 2020	Dec. 31, 2020	Dec. 31, 2020	
Assets				
Current assets				
Cash and deposits	¥ 106,108	¥ 137,326	\$ 1,326,565	
Notes and accounts receivable - trade	473,204	477,359	4,611,273	
Merchandise and finished goods	75,042	66,620	643,547	
Work in process	426,256	482,563	4,661,544	
Raw materials and supplies	130,359	135,067	1,304,743	
Other	51,176	68,168	658,501	
Allowance for doubtful accounts	(3,367)	(3,407)	(32,912)	
Total current assets	1,258,781	1,363,698	13,173,281	
Non-current assets				
Property, plant and equipment	102.021	470.450	4 700 540	
Buildings and structures, net Other	193,931	179,453	1,733,510	
Total property, plant and equipment	288,639 482,570	283,811 463,264	2,741,605 4,475,116	
Intangible assets	21,358	22,092	213,408	
Investments and other assets	21,330	22,092	213,400	
Other	196,973	193,966	1,873,706	
Allowance for doubtful accounts	(1,838)	(1,375)	(13,282)	
Total investments and other assets	195,134	192,590	1,860,413	
Total non-current assets	699,063	677,947	6,548,947	
Total assets	1,957,845	2,041,646	19,722,237	
Liabilities	1,001,010	2,0-11,0-10	10,122,201	
Current liabilities				
Notes and accounts payable - trade	261,159	221,257	2,137,336	
Electronically recorded obligations - operating	110,526	112,685	1,088,534	
Short-term borrowings	166,188	183,605	1,773,619	
Income taxes payable	6,116	5,804	56,066	
Provision for sales promotion expenses	12,174	6,176	59,660	
Provision for bonuses	22,032	9,199	88,862	
Provision for construction warranties	14,454	11,941	115,350	
Provision for loss on construction contracts	11,464	12,245	118,286	
Advances received	148,610	135,126	1,305,313	
Other	194,998	303,687	2,933,607	
Total current liabilities	947,726	1,001,729	9,676,671	
Non-current liabilities				
Bonds payable	160,000	190,000	1,835,394	
Long-term borrowings	188,859	196,258	1,895,846	
Retirement benefit liability	129,846	136,253	1,316,200	
Provision for the in-service issues of	15,689	9,656	93,277	
commercial aircraft jet engines Other	44,161	51,116	493,779	
Total non-current liabilities	538,556	583,284	5,634,505	
Total liabilities	1,486,283	1,585,013	15,311,177	
Net assets	1,400,200	1,000,010	10,011,111	
Shareholders' equity				
Share capital	104,484	104,484	1,009,312	
Capital surplus	54,542	54,542	526,874	
Retained earnings	326,626	311,888	3,012,828	
Treasury shares	(133)	(134)	(1,294)	
Total shareholders' equity	485,520	470,780	4,547,720	
Accumulated other comprehensive income	,			
Valuation difference on available-for-sale securities	1,636	1,378	13,311	
Deferred gains or losses on hedges	(272)	403	3,893	
Foreign currency translation adjustment	(11,311)	(13,777)	(133,085)	
Remeasurements of defined benefit plans	(19,946)	(18,752)	(181,144)	
Total accumulated other comprehensive income	(29,892)	(30,748)	(297,025)	
Non-controlling interests	15,934	16,600	160,355	
Total net assets	471,562	456,632	4,411,051	
Total liabilities and net assets	1,957,845	2,041,646	19,722,237	
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#### **Consolidated Statements of Profit and Loss**

For nine months ended December 31, 2020 and 2019

	1,032,484 899,606 132,877 40,709 29,751 66,152 136,612 (3,735) 396 797 1,454 1,936 3,005 3,096	U.S. dollars  Nine months ended Dec. 31, 2020  \$ 9,973,764 8,690,166 1,283,588  393,248 287,394 639,026 1,319,668 (36,080)  3,825 7,699 14,046 18,702 29,028
Net sales         ¥         1,135,444         ¥           Cost of sales         954,085         \$         954,085         \$           Gross profit         181,359         \$	2. 31, 2020 1,032,484 899,606 132,877 40,709 29,751 66,152 136,612 (3,735) 396 797 1,454 1,936 3,005	Dec. 31, 2020 \$ 9,973,764 8,690,166 1,283,588  393,248 287,394 639,026 1,319,668 (36,080)  3,825 7,699 14,046 18,702
Cost of sales 954,085 Gross profit 181,359  Selling, general and administrative expenses Salaries and allowances 41,357 Research and development expenses 36,371 Other 72,645 Total selling, general and administrative expenses 150,375 Operating profit (loss) 30,983  Non-operating income Interest income 530 Dividend income 530 Dividend income 252 Share of profit of entities accounted for using equity method 867 Foreign exchange gains —	899,606 132,877 40,709 29,751 66,152 136,612 (3,735) 396 797 1,454 1,936 3,005	8,690,166 1,283,588 393,248 287,394 639,026 1,319,668 (36,080) 3,825 7,699 14,046 18,702
Gross profit  Selling, general and administrative expenses  Salaries and allowances  Research and development expenses  Other  Total selling, general and administrative expenses  Operating profit (loss)  Non-operating income  Interest income  Dividend income  Share of profit of entities accounted for using equity method  Foreign exchange gains  181,359  41,357  72,645  72	132,877 40,709 29,751 66,152 136,612 (3,735) 396 797 1,454 1,936 3,005	1,283,588 393,248 287,394 639,026 1,319,668 (36,080) 3,825 7,699 14,046 18,702
Selling, general and administrative expenses Salaries and allowances 41,357 Research and development expenses 36,371 Other 72,645 Total selling, general and administrative expenses 150,375 Operating profit (loss) 30,983 Non-operating income Interest income 530 Dividend income 252 Share of profit of entities accounted for using equity method 867 Foreign exchange gains —	40,709 29,751 66,152 136,612 (3,735) 396 797 1,454 1,936 3,005	393,248 287,394 639,026 1,319,668 (36,080) 3,825 7,699 14,046 18,702
Salaries and allowances Research and development expenses Other Total selling, general and administrative expenses Operating profit (loss) Non-operating income Interest income Dividend income Share of profit of entities accounted for using equity method Foreign exchange gains  41,357 41,357 42,645 72,6	29,751 66,152 136,612 (3,735) 396 797 1,454 1,936 3,005	287,394 639,026 1,319,668 (36,080) 3,825 7,699 14,046 18,702
Research and development expenses 36,371 Other 72,645 Total selling, general and administrative expenses 150,375 Operating profit (loss) 30,983 Non-operating income Interest income 530 Dividend income 252 Share of profit of entities accounted for using equity method Foreign exchange gains —	29,751 66,152 136,612 (3,735) 396 797 1,454 1,936 3,005	287,394 639,026 1,319,668 (36,080) 3,825 7,699 14,046 18,702
Other 72,645 Total selling, general and administrative expenses 150,375 Operating profit (loss) 30,983 Non-operating income Interest income 530 Dividend income 252 Share of profit of entities accounted for using equity method 867 Foreign exchange gains —	396 797 1,454 1,936 3,005	3,825 7,699 14,046 18,702
Total selling, general and administrative expenses 150,375 Operating profit (loss) 30,983  Non-operating income Interest income 530 Dividend income 252 Share of profit of entities accounted for using equity method 867 Foreign exchange gains –	136,612 (3,735) 396 797 1,454 1,936 3,005	1,319,668 (36,080) 3,825 7,699 14,046 18,702
Operating profit (loss)  Non-operating income Interest income Dividend income Share of profit of entities accounted for using equity method Foreign exchange gains  30,983  30,983  530  630  630  630  630  630  630  63	(3,735) 396 797 1,454 1,936 3,005	(36,080) 3,825 7,699 14,046 18,702
Non-operating income Interest income 530 Dividend income 252 Share of profit of entities accounted for using equity method 867 Foreign exchange gains —	396 797 1,454 1,936 3,005	3,825 7,699 14,046 18,702
Interest income 530 Dividend income 252 Share of profit of entities accounted for using equity method 867 Foreign exchange gains —	797 1,454 1,936 3,005	7,699 14,046 18,702
Share of profit of entities accounted for using equity method 867 Foreign exchange gains —	1,454 1,936 3,005	14,046 18,702
Foreign exchange gains —	1,936 3,005	18,702
	3,005	
Reversal of provision for the in-service issues of	•	29,028
commercial aircraft jet engines	3,096	
Other 2,157		29,907
Total non-operating income 3,807	10,687	103,236
Non-operating expenses		
Interest expenses 2,787	2,918	28,188
Foreign exchange losses 4,794	_	-
Payments for the in-service issues of		
commercial aircraft jet engines 7,640	_	-
Other4,189	4,090	39,509
Total non-operating expenses19,411	7,008	67,697
Ordinary profit (loss) 15,379	(56)	(541)
Extraordinary income		
Gain on sales of non-current assets 1,277	3,236	31,260
Gain on sales of shares of subsidiaries and associates -	1,581	15,272
Total extraordinary income 1,277	4,817	46,532
Extraordinary losses		
Loss on withdrawal from business 2,383	_	-
Impairment loss –	3,948	38,138
Total extraordinary losses 2,383	3,948	38,138
Profit before income taxes 14,273	811	7,834
Income taxes 8,416	13,580	131,182
Profit (loss) 5,856	(12,768)	(123,338)
Profit attributable to non-controlling interests 1,094	1,200	11,592
Profit (loss) attributable to owners of parent 4,762	(13,969)	(134,940)

### Segment information Information by reportable segment

	Millions of yen Nine months ended Dec. 31, 2019										
		External sales		Intersegment sales		Total sales		Operating profit (loss)			
Aerospace Systems Energy System & Plant Engineering Precision Machinery & Robot Ship & Offshore Structure Rolling Stock Motorcycle & Engine Other	¥	371,446 162,317 147,080 53,016 97,477 230,171 73,934	¥	6,913 23,379 11,422 6,514 12 497 27,782	¥	378,360 185,697 158,503 59,531 97,489 230,668 101,716	¥	20,517 13,027 5,216 (788) (3,147) (4,517) 2,055			
Total Eliminations and corporate Consolidated total	¥	1,135,444 - 1,135,444	¥	76,522 (76,522)	¥	1,211,967 (76,522) 1,135,444	¥	32,364 (1,380) 30,983			

		Millions of yen								
		Nine months ended Dec. 31, 2020								
		External	Inte	rsegment	Total		0	perating		
		sales		sales		sales	profit (loss)			
Aerospace Systems	¥	277,994	¥	4,351	¥	282,346	¥	(19,257)		
Energy System & Plant Engine	ering	159,912		14,734		174,646		8,695		
Precision Machinery & Robot	_	154,244		9,576		163,820		8,128		
Ship & Offshore Structure		55,756		2,460		58,216		(3,051)		
Rolling Stock		101,513		5		101,519		(1,341)		
Motorcycle & Engine		225,511		483		225,995		1,884		
Other		57,550		26,939		84,490		500		
Total		1,032,484		58,552		1,091,036		(4,443)		
Eliminations and corporate		-		(58,552)		(58,552)		707		
Consolidated total	¥	1,032,484	¥	-	¥	1,032,484	¥	(3,735)		

		Thousands of U.S. dollars									
		Nine months ended Dec. 31, 2020									
		External	Int	ersegment		Total		Operating			
		sales		sales		sales		profit (loss)			
Aerospace Systems	\$	2,685,413	\$	42,031	\$	2,727,454	\$	(186,022)			
Energy System & Plant Engineering		1,544,745		142,330		1,687,075		83,993			
Precision Machinery & Robot		1,489,992		92,504		1,582,496		78,516			
Ship & Offshore Structure		538,601		23,764		562,365		(29,473)			
Rolling Stock		980,612		48		980,670		(12,954)			
Motorcycle & Engine		2,178,429		4,666		2,183,105		18,199			
Other		555,931		260,230		816,171		4,830			
Total		9,973,764		565,611		10,539,374		(42,919)			
Eliminations and corporate		-		(565,611)		(565,611)		6,830			
Consolidated total	\$	9,973,764	\$	-	\$	9,973,764	\$	(36,080)			

## Orders by reportable segment For nine months ended December 31, 2020 and 2019

		Billion	Millions of U.S. dollars			
	Nine months ended Dec. 31, 2019		Nine months ended Dec. 31, 2020		Nine months ended Dec. 31, 2020	
Orders:						
Aerospace Systems	¥	245.1	¥	224.7	\$	2,171
Energy System & Plant Engineering		184.3		154.6		1,493
Precision Machinery & Robot		157.1		170.2		1,644
Ship & Offshore Structure		31.6		32.7		316
Rolling Stock		91.2		49.2		475
Motorcycle & Engine		230.1		225.5		2,178
Other		82.8		56.9		550
Total	¥	1,022.6	¥	914.0	\$	8,829