



# KAWASAKI HEAVY INDUSTRIES, LTD. AND CONSOLIDATED SUBSIDIARIES FLASH CONSOLIDATED FINANCIAL RESULTS

For six months ended September 30, 2011 and 2010 and one year ended March 31, 2011

## **Operating results**

| 1 8   | Millions                               | Thoudands of U.S. dollars            |   |
|---|--|--------------------------------------|---|
|   | Six months ended                       | Six months ended                     | Six months ended  |
|   | Sep. 30, 2011                          | Sep. 30, 2010                        | Sep. 30, 2011   |
| Net sales<br>Operating income<br>Net income<br>Earnings per share (Yen) | ¥ 584,990<br>26,623<br>17,813<br>10.6  | ¥ 571,708<br>20,904<br>12,334<br>7.3 | \$ 7,633,955<br>347,422<br>232,454                                |
| Financial condition   | Millions of yen / Thou<br>Total assets | Net assets                           | Ratio of net assets less<br>minority interests to<br>total assets |
| <b>As of September 30, 2011</b> As of March 31, 2011                    | <b>¥ 1,309,588</b> 1,354,278           | <b>¥ 306,652</b> 297,433             | <b>23%</b><br>21%   |
| As of September 30, 2011  | \$ 17,089,755                          | \$ 4,001,722                         | _   |
|   |  | nd shares<br>sued and outstanding    |   |
| As of September 30, 2011  |  | 671,820                              |   |

#### **Cash flows**

As of March 31, 2011

|  |        | Millions    | Thousands of U.S. dollars |              |               |                 |  |
|--|--------|-------------|---------------------------|--------------|---------------|-----------------|--|
|  | Six mo | onths ended | Six n                     | nonths ended | S             | ix months endea |  |
|  | Sep    | . 30, 2011  | Sep                       | o. 30, 2010  | Sep. 30, 2011 |                 |  |
| Operating activities                     | ¥      | 32,572      | ¥                         | 48,168       | \$            | 425,055         |  |
| Investing activities                     |        | (32,686)    |                           | (26,164)     |               | (426,543)       |  |
| Financing activities                     |        | (5,328)     |                           | (20,096)     |               | (69,528)        |  |
| Cash and cash equivalents at end of term |        | 35,701      |                           | 33,800       |               | 465,888         |  |
| •  |        |             |                           |              |               |                 |  |
|  |        |             |                           |              |               |                 |  |

1,670,546

| Fiscal year forecast           |   | Millions of yen |     |                |   |            |  |  |  |  |
|--------------------------------|---|-----------------|-----|----------------|---|------------|--|--|--|--|
|                                |   | Net sales       | Оре | erating income | 1 | Vet income |  |  |  |  |
| One year ending March 31, 2012 | ¥ | 1,360,000       | ¥   | 50,000         | ¥ | 32,000     |  |  |  |  |

#### (Consolidated)

- Notes: 1. This "FLASH CONSOLIDATED FINANCIAL RESULTS" and following financial statements have been prepared in conformity with generally accepted accounting principles and practices in Japan.
  - 2. All US\$ amounts in these statements represent the arithmetical results of translating Japanese yen to U.S. dollars on the basis of \(\forall 76.63 = \\$1\), the rate prevailing as of September 30, 2011, solely for the convenience of the readers.

### **Condensed Consolidated Balance Sheets**

As of September 30 and March 31, 2011

|  |   | Millions     | Thousands of<br>U.S. dollars |               |    |               |
|--|---|--------------|------------------------------|---------------|----|---------------|
|  |   | As of        |                              | As of         |    | As of         |
|  | S | ep. 30, 2011 | M                            | lar. 31, 2011 | 3  | Sep. 30, 2011 |
| Assets:  |   |              |                              |               |    |               |
| Current assets :                               |   |              |                              |               |    |               |
| Cash on hand and in banks                      | ¥ | 37,169       | ¥                            | 47,233        | \$ | 485,045       |
| Receivables, less allowance                    |   | 333,708      |                              | 416,450       |    | 4,354,795     |
| Inventories                                    |   | 451,177      |                              | 425,322       |    | 5,887,733     |
| Other current assets                           |   | 71,949       |                              | 62,714        |    | 938,915       |
| Total current assets                           |   | 894,003      |                              | 951,719       |    | 11,666,488    |
| Investments and long-term loans less allowance |   | 60,702       |                              | 56,306        |    | 792,144       |
| Net property, plant and equipment              |   | 283,061      |                              | 275,780       |    | 3,693,866     |
| Intangible and other assets                    |   | 71,822       |                              | 70,473        |    | 937,257       |
| Total assets                                   | ¥ | 1,309,588    | ¥                            | 1,354,278     | \$ | 17,089,755    |
| Liabilities and net assets :                   |   |              |                              |               |    |               |
| Current liabilities :                          |   |              |                              |               |    |               |
| Short-term borrowings                          |   |              |                              |               |    |               |
| and current portion of long-term debt          | ¥ | 167,181      | ¥                            | 174,697       | \$ | 2,181,665     |
| Payables                                       |   | 258,894      |                              | 319,272       |    | 3,378,494     |
| Advances from customers                        |   | 91,753       |                              | 80,816        |    | 1,197,350     |
| Other current liabilities                      |   | 127,598      |                              | 128,942       |    | 1,665,119     |
| Total current liabilities                      |   | 645,426      |                              | 703,727       |    | 8,422,628     |
| Long-term liabilities :                        |   | •            |                              |               |    |               |
| Long-term debt, less current portion           |   | 259,997      |                              | 254,447       |    | 3,392,887     |
| Others   |   | 97,513       |                              | 98,671        |    | 1,272,518     |
| Total long-term liabilities                    |   | 357,510      |                              | 353,118       |    | 4,665,405     |
| Net assets:                                    |   |              |                              |               |    |               |
| Common stock                                   |   | 104,484      |                              | 104,340       |    | 1,363,486     |
| Capital surplus                                |   | 54,393       |                              | 54,251        |    | 709,813       |
| Retained earnings                              |   | 170,904      |                              | 158,615       |    | 2,230,249     |
| Treasury stock                                 |   | (21)         |                              | (30)          |    | (274)         |
| Net unrealized gains on securities             |   | 2,753        |                              | 3,876         |    | 35,925        |
| Gains (losses) on hedging items                |   | (913)        |                              | (990)         |    | (11,914)      |
| Foreign currency translation adjustments       |   | (34,222)     |                              | (31,006)      |    | (446,586)     |
| Minority interests                             |   | 9,274        |                              | 8,377         |    | 121,023       |
| Total net assets                               |   | 306,652      |                              | 297,433       |    | 4,001,722     |
| Total liabilities and net assets               | ¥ | 1,309,588    | ¥                            | 1,354,278     | \$ | 17,089,755    |
|  |   |              |                              |               |    |               |

### **Condensed Consolidated Statements of Income**

For six months ended September 30, 2011 and 2010

| 1 or six months chack September 30, 2011 and 2010 | ,     | Millions    | of yen |              |              |       | ousands of<br>.S. dollars |
|---|-------|-------------|--------|--------------|--------------|-------|---------------------------|
|   | Six m | onths ended | Six 1  | nonths ended | <del>%</del> | Six I | months ended              |
|   | Se    | o.30, 2011  | Se     | p.30, 2010   | Change       | S     | ep.30, 2011               |
| Net sales   | ¥     | 584,990     | ¥      | 571,708      | +2%          | \$    | 7,633,955                 |
| Cost of sales                                     |       | 485,826     |        | 481,157      |              |       | 6,339,893                 |
| Gross profit                                      |       | 99,164      |        | 90,551       |              |       | 1,294,062                 |
| Selling, general and administrative expenses      |       | 72,541      |        | 69,647       |              |       | 946,640                   |
| Operating income                                  |       | 26,623      |        | 20,904       |              |       | 347,422                   |
| Other income (expenses):                          |       |             |        |              |              |       |                           |
| Interest and dividend income                      |       | 1,078       |        | 1,311        |              |       | 14,067                    |
| Equity in income of unconsolidated                |       |             |        |              |              |       |                           |
| subsidiaries and affiliates                       |       | 4,833       |        | 4,875        |              |       | 63,069                    |
| Interest expense                                  |       | (2,255)     |        | (2,435)      |              |       | (29,427)                  |
| Other, net  |       | (3,967)     |        | (3,943)      |              |       | (51,767)                  |
| Income before income taxes and                    |       |             |        |              |              |       |                           |
| minority interests                                |       | 26,312      |        | 20,712       |              |       | 343,364                   |
| Income taxes                                      |       | (7,254)     |        | (7,435)      |              |       | (94,663)                  |
| Minority interests in net income of               |       |             |        |              |              |       |                           |
| consolidated subsidiaries                         |       | (1,245)     |        | (943)        |              |       | (16,247)                  |
| Net income  | ¥     | 17,813      | ¥      | 12,334       |              | \$    | 232,454                   |

#### **Condensed Consolidated Statements of Cash Flows**

For six months ended September 30, 2011 and 2010

|  |        |            |            |             | T             | housands of     |
|--|--------|------------|------------|-------------|---------------|-----------------|
|  |        | Mill       | ions of ye | en          |               | U.S. dollars    |
|  | Six mo | nths ended | Six m      | onths ended | Six mo        | onths ended     |
|  | Sep.   | 30, 2011   | Sep        | . 30, 2010  | Sep. 30, 2011 |                 |
| Cash flows from operating activities:                                |        |            |            |             |               |                 |
| Income before income taxes and minority interests                    | ¥      | 26,312     | ¥          | 20,712      | \$            | 343,364         |
| Adjustments to reconcile net income before income taxes and minority |        |            |            |             |               |                 |
| interests to net cash provided by operating activities:              |        |            |            |             |               |                 |
| Depreciation and amortization  |        | 22,312     |            | 23,348      |               | 291,165         |
| Decrease in assets   |        | 41,605     |            | 44,117      |               | 542,933         |
| Decrease in liabilities  |        | (44,332)   |            | (30,582)    |               | (578,520)       |
| Other  |        | (13,325)   |            | (9,427)     |               | (173,887)       |
| Net cash provided by operating activities                            | ¥      | 32,572     | ¥          | 48,168      | \$            | <i>4</i> 25,055 |
| Cash flows from investing activities:                                |        |            |            |             |               |                 |
| Acquisition of tangible and intangible assets                        |        | (33,176)   |            | (25,854)    |               | (432,937)       |
| Acquisition of investments in securities                             |        | (34)       |            | (28)        |               | (443)           |
| Other  |        | 524        |            | (282)       |               | 6,837           |
| Net cash used for investing activities                               | ¥      | (32,686)   | ¥          | (26,164)    | \$            | (426,543)       |
| Cash flows from financing activities:                                |        |            |            |             |               |                 |
| Decrease in short-term borrowings                                    |        | (4,416)    |            | (47,923)    |               | (57,627)        |
| Proceeds from long-term debt   |        | 28,741     |            | 35,580      |               | 375,061         |
| Repayment of long-term debt  |        | (24,140)   |            | (3,516)     |               | (315,020)       |
| Other  |        | (5,513)    |            | (4,237)     |               | (71,942)        |
| Net cash provided by financing activities                            | ¥      | (5,328)    | ¥          | (20,096)    | \$            | (69,528)        |
| Effect of exchange rate changes                                      |        | (1,977)    |            | (2,245)     |               | (25,799)        |
| Net decrease in cash and cash equivalents                            |        | (7,419)    |            | (337)       |               | (96,815)        |
| Cash and cash equivalents at beginning of term                       |        | 44,629     |            | 34,137      |               | 582,395         |
| Increase in cash and cash equivalents                                |        |            |            |             |               |                 |
| due to changes in fiscal period of consolidated subsidiaries         |        | (1,509)    |            | -           |               | (19,692)        |
| Cash and cash equivalents at end of term                             | ¥      | 35,701     | ¥          | 33,800      | \$            | 465,888         |

# Segment information Information by reportable segment

|                            |   |         |      |           | Mi | illions of yen |   |          |      |           |
|----------------------------|---|---------|------|-----------|----|----------------|---|----------|------|-----------|
|                            |   |         |      |           |    | months ended   |   |          |      |           |
|                            |   |         |      |           | S  | Sep.30,2010    |   |          |      |           |
|                            | E | xternal | Inte | ersegment |    | Total          | C | perating | Op   | erating   |
|                            |   | sales   |      | sales     |    | sales          |   | expenses | inco | me (loss) |
| Ship & Offshore Structure  | ¥ | 61,253  | ¥    | 1,107     | ¥  | 62,360         | ¥ | 60,297   | ¥    | 2,063     |
| Rolling Stock              |   | 63,018  |      | 384       |    | 63,402         |   | 59,966   |      | 3,436     |
| Aerospace                  |   | 83,070  |      | 840       |    | 83,910         |   | 85,048   |      | (1,138)   |
| Gas Turbine & Machinery    |   | 99,264  |      | 10,528    |    | 109,792        |   | 103,626  |      | 6,166     |
| Plant & Infrastructure     |   | 38,867  |      | 6,131     |    | 44,998         |   | 41,461   |      | 3,537     |
| Motorcycle & Engine        |   | 113,247 |      | 573       |    | 113,820        |   | 114,995  |      | (1,175)   |
| Precision Machinery        |   | 60,988  |      | 6,150     |    | 67,138         |   | 58,528   |      | 8,610     |
| Other                      |   | 52,001  |      | 15,056    |    | 67,057         |   | 66,116   |      | 941       |
| Total                      |   | 571,708 |      | 40,769    |    | 612,477        |   | 590,037  |      | 22,440    |
| Eliminations and corporate |   |         |      | (40,769)  |    | (40,769)       |   | (39,233) |      | (1,536)   |
| Consolidated total         | ¥ | 571,708 | ¥    | -         | ¥  | 571,708        | ¥ | 550,804  | ¥    | 20,904    |

|                            |   |         |      |          | Mi    | llions of yen |          |           |      |           |
|----------------------------|---|---------|------|----------|-------|---------------|----------|-----------|------|-----------|
|                            |   |         |      |          | Six r | nonths ended  | <u> </u> |           |      |           |
|                            |   |         |      |          | S     | ep.30,2011    |          |           |      |           |
|                            | E | xternal | Inte | rsegment |       | Total         | (        | Operating | Op   | erating   |
|                            |   | sales   |      | sales    |       | sales         |          | expenses  | inco | me (loss) |
| Ship & Offshore Structure  | ¥ | 53,183  | ¥    | 723      | ¥     | 53,906        | ¥        | 53,374    | ¥    | 532       |
| Rolling Stock              |   | 55,366  |      | 472      |       | 55,838        |          | 54,705    |      | 1,133     |
| Aerospace                  |   | 87,479  |      | 900      |       | 88,379        |          | 85,322    |      | 3,057     |
| Gas Turbine & Machinery    |   | 84,760  |      | 7,433    |       | 92,193        |          | 88,279    |      | 3,914     |
| Plant & Infrastructure     |   | 56,299  |      | 4,311    |       | 60,610        |          | 53,870    |      | 6,740     |
| Motorcycle & Engine        |   | 106,202 |      | 482      |       | 106,684       |          | 109,062   |      | (2,378)   |
| Precision Machinery        |   | 85,251  |      | 6,565    |       | 91,816        |          | 77,302    |      | 14,514    |
| Other                      |   | 56,450  |      | 16,770   |       | 73,220        |          | 71,344    |      | 1,876     |
| Total                      |   | 584,990 |      | 37,656   |       | 622,646       |          | 593,258   |      | 29,388    |
| Eliminations and corporate |   | -       |      | (37,656) |       | (37,656)      |          | (34,891)  |      | (2,765)   |
| Consolidated total         | ¥ | 584,990 | ¥    | -        | ¥     | 584,990       | ¥        | 558,367   | ¥    | 26,623    |

|                            |    | Thousands of U.S. dollars |      |           |     |              |    |           |    |            |  |  |  |
|----------------------------|----|---------------------------|------|-----------|-----|--------------|----|-----------|----|------------|--|--|--|
|                            | -  |                           |      |           | Six | months ended | 1  |           |    |            |  |  |  |
|                            |    |                           |      |           | 9   | Sep.30,2011  |    |           |    |            |  |  |  |
|                            | -  | External                  | Inte | ersegment |     | Total        |    | Operating | C  | perating   |  |  |  |
|                            |    | sales                     |      | sales     |     | sales        |    | expenses  |    | ome (loss) |  |  |  |
| Ship & Offshore Structure  | \$ | 694,023                   | \$   | 9,435     | \$  | 703,458      | \$ | 696,516   | \$ | 6,942      |  |  |  |
| Rolling Stock              |    | 722,511                   |      | 6,159     |     | 728,670      |    | 713,885   |    | 14,785     |  |  |  |
| Aerospace                  |    | 1,141,576                 |      | 11,745    |     | 1,153,321    |    | 1,113,428 |    | 39,893     |  |  |  |
| Gas Turbine & Machinery    |    | 1,106,094                 |      | 96,999    |     | 1,203,093    |    | 1,152,016 |    | 51,077     |  |  |  |
| Plant & Infrastructure     |    | 734,686                   |      | 56,257    |     | 790,943      |    | 702,988   |    | 87,955     |  |  |  |
| Motorcycle & Engine        |    | 1,385,906                 |      | 6,290     |     | 1,392,196    |    | 1,423,229 |    | (31,033)   |  |  |  |
| Precision Machinery        |    | 1,112,502                 |      | 85,671    |     | 1,198,173    |    | 1,008,769 |    | 189,404    |  |  |  |
| Other                      |    | 736,657                   |      | 218,844   |     | 955,501      |    | 931,019   |    | 24,482     |  |  |  |
| Total                      |    | 7,633,955                 |      | 491,400   |     | 8,125,355    |    | 7,741,850 |    | 383,505    |  |  |  |
| Eliminations and corporate |    | -                         |      | (491,400) |     | (491,400)    |    | (455,317) |    | (36,083)   |  |  |  |
| Consolidated total         | \$ | 7,633,955                 | \$   | -         | \$  | 7,633,955    | \$ | 7,286,533 | \$ | 347,422    |  |  |  |

#### Net sales, orders and order backlog by industry segment

Six months ended September 30,2011 and 2010 and as of September 30 and March 31, 2011

|                           |          |            |          |        |               |        |               |                               | Thousands of                |  |
|---------------------------|----------|------------|----------|--------|---------------|--------|---------------|-------------------------------|-----------------------------|--|
|                           |          |            | Million  | s of y |               |        |               | U.S. dollars Six months ended |                             |  |
|                           |          | Six months | ended    |        | Six months    | ended  | %             |                               |                             |  |
|                           |          | Sep. 30,   | 2011     |        | Sep. 30, 2010 |        | Change        | Sep. 30, 2011                 |                             |  |
| Net sales :               |          |            |          |        |               |        |               |                               |                             |  |
| Ship & Offshore Structure | ¥        | 53,183     | (9%)     | ¥      | 61,253        | (11%)  | -13%          | \$                            | 694,023                     |  |
| Rolling Stock             |          | 55,366     | (9%)     |        | 63,018        | (11%)  | -12%          |                               | 722,510                     |  |
| Aerospace                 |          | 87,479     | (15%)    |        | 83,070        | (15%)  | +5%           |                               | 1,141,576                   |  |
| Gas Turbine & Machinery   |          | 84,760     | (14%)    |        | 99,264        | (17%)  | -15%          |                               | 1,106,094                   |  |
| Plant & Infrastructure    |          | 56,299     | (10%)    |        | 38,867        | (7%)   | +45%          |                               | 734,686                     |  |
| Motorcycle & Engine       |          | 106,202    | (18%)    |        | 113,247       | (20%)  | -6%           |                               | 1,385,906                   |  |
| Precision Machinery       |          | 85,251     | (15%)    |        | 60,988        | (10%)  | +40%          |                               | 1,112,501                   |  |
| Other                     |          | 56,450     | (10%)    |        | 52,001        | (9%)   | +9%           |                               | 736,659                     |  |
| Total                     | ¥        | 584,990    | (100%)   | ¥      | 571,708       | (100%) | +2%           | \$                            | 7,633,955                   |  |
| Orders:                   |          |            |          |        |               |        |               |                               |                             |  |
| Ship & Offshore Structure | ¥        | 24,657     | (5%)     | ¥      | 36,468        | (6%)   | -32%          | \$                            | 321,766                     |  |
| Rolling Stock             |          | 42,126     | (8%)     |        | 117,712       | (19%)  | -64%          |                               | 549,732                     |  |
| Aerospace                 |          | 67,596     | (13%)    |        | 87,956        | (14%)  | -23%          |                               | 882,108                     |  |
| Gas Turbine & Machinery   |          | 79,729     | (15%)    |        | 65,381        | (11%)  | +22%          |                               | 1,040,441                   |  |
| Plant & Infrastructure    |          | 46,823     | (9%)     |        | 77,378        | (13%)  | -39%          |                               | 611,027                     |  |
| Motorcycle & Engine       |          | 106,202    | (21%)    |        | 113,247       | (18%)  | -6%           |                               | 1,385,906                   |  |
| Precision Machinery       |          | 91,159     | (18%)    |        | 68,042        | (11%)  | +34%          |                               | 1,189,599                   |  |
| Other                     |          | 55,164     | (11%)    |        | 47,256        | (8%)   | +17%          |                               | 719,877                     |  |
| Total                     | ¥        | 513,456    | (100%)   | ¥      | 613,440       | (100%) | -16%          | \$                            | 6,700,456                   |  |
|                           |          |            | Million  | s of v | en.           |        |               |                               | housands of<br>U.S. dollars |  |
|                           |          | Aso        |          | s or y | As o          | f      | <del></del> % |                               | As of                       |  |
|                           |          | Sep. 30,   |          |        | Mar. 31,      |        | Change        | S                             | ep. 30, 2011                |  |
| Order backlog :           |          | •          |          |        | •             |        |               |                               |                             |  |
| Ship & Offshore Structure | ¥        | 145,762    | (10%)    | ¥      | 177,254       | (12%)  | -18%          | \$                            | 1,902,153                   |  |
| Rolling Stock             |          | 394,125    | (28%)    |        | 411,560       | (28%)  | -4%           | •                             | 5,143,220                   |  |
| Aerospace                 |          | 244,598    | (18%)    |        | 269,470       | (18%)  | -9%           |                               | 3,191,935                   |  |
| Gas Turbine & Machinery   |          | 356,454    | (26%)    |        | 382,269       | (26%)  | -7%           |                               | 4,651,624                   |  |
| Plant & Infrastructure    |          | 175,708    | (13%)    |        | 185,414       | (12%)  | -5%           |                               | 2,292,940                   |  |
| Motorcycle & Engine       |          | _          | (-%)     |        | -             | (-%)   | -%            |                               | -                           |  |
| Precision Machinery       |          | 48,698     | (3%)     |        | 42,790        | (3%)   | +14%          |                               | 635,495                     |  |
| Other                     |          | 25,560     | (2%)     |        | 26,592        | (1%)   | -4%           |                               | 333,553                     |  |
| Total                     | ¥        | 1,390,905  | (100%)   | ¥      | 1,495,349     | (100%) | -7%           | \$                            | 18,150,920                  |  |
| <del></del>               | <u>-</u> | ,,         | (1.5070) |        | -,,           | (0/0)  |               | <del>-</del>                  | , . 30,0=0                  |  |

#### Net Sales by geographic area

For six months ended September 30,2011 and 2010

| To six monits chieca september se | , |            | Thousands of<br>U.S. dollars |   |            |        |        |                   |
|-----------------------------------|---|------------|------------------------------|---|------------|--------|--------|-------------------|
|                                   |   | As c       | of                           |   | As o       | f      | %      | As of             |
|                                   |   | Sep. 30, 2 | 2011                         |   | Sep. 30, 2 | 010    | Change | <br>Sep. 30, 2011 |
| Japan                             | ¥ | 241,194    | (41%)                        | ¥ | 253,062    | (44%)  | -5%    | \$<br>3,147,514   |
| United States                     |   | 102,865    | (17%)                        |   | 116,170    | (20%)  | -11%   | 1,342,359         |
| Europe                            |   | 62,180     | (11%)                        |   | 42,492     | (7%)   | +46%   | 811,431           |
| Asia                              |   | 115,232    | (20%)                        |   | 104,041    | (18%)  | +11%   | 1,503,745         |
| Other                             |   | 63,519     | (11%)                        |   | 55,940     | (10%)  | +14%   | 828,906           |
| Total                             | ¥ | 584,990    | (100%)                       | ¥ | 571,708    | (100%) | +2%    | \$<br>7,633,955   |