

# KAWASAKI HEAVY INDUSTRIES, LTD. AND CONSOLIDATED SUBSIDIARIES FLASH CONSOLIDATED FINANCIAL RESULTS

For the years ended March 31, 2006 and 2005

Operating results		Millions	of ye	n			ousands of J.S. dollars
		2006		2005	% Change		2006
Net sales Operating income (loss) Net income (loss) Net income (loss) per share (Yen)	¥	1,322,487 41,795 16,467 11.2	¥	1,241,592 24,744 11,479 7.9	+7% +69% +43%	\$ 1	1,258,083 355,793 140,180
Financial condition		Millions of yen /	Γhous	ands of U.S. d	ollars		
		Total assets	_	Shareholders'	equity		io of shareholders' ity to total assets
As of March 31, 2006 As of March 31, 2005 As of March 31, 2006	¥ \$	<b>1,284,085</b> 1,194,473 10,931,174	¥ \$	<b>237,58</b> 201,465 2,022,54	5		<b>19%</b> 17% —
		n / U.S. dollars reholders' equity per share	Nι	nousand share umber of share ued and outsta	s		
As of March 31, 2006 As of March 31, 2005 As of March 31, 2006	<b>¥</b>	<b>152.5</b> 139.7 1.30		<b>1,557,507</b> 1,442,359	_		
Cash flows		Millions	of ven				ousands of J.S. dollars
		2006		2005			2006
Operating activities Investing activities Financing activities Cash and cash equivalents at end of year	¥	45,761 (36,510) (16,721) 37,506	¥	71,422 (17,714) (51,839) 44,385		\$	389,555 (310,803) (142,343) 319,282
Fiscal year forecast		Millions	of yen				
		Net sales		Net income			
One year ending March 31, 2007	¥	1,390,000	¥	26,000			

- Notes: 1. This "FLASH CONSOLIDATED FINANCIAL RESULTS" and following financial statements have been prepared in conformity with generally accepted accounting principles and practices in Japan.
  - 2. All US\$ amounts in these statements represent the arithmetical results of translating Japanese yen to U.S. dollars on the basis of ¥117.47=\$1, the rate prevailing as of March 31, 2006, solely for the convenience of the readers.
  - 3. Effective April 1, 2005, Kawasaki Heavy Industries, Ltd. (KHI) and its consolidated subsidiaries adopted the new accounting standards for impairment of fixed assets ("Opinion on Establishment of Accounting Standards for Impairment of Fixed Assets" issued by the Business Accounting Deliberation Council on August 9, 2002) and the guidance on accounting standard for impairment of fixed assets (the "Financial Accounting Standard Guidance No. 6" issued by the Accounting Standards Board of Japan on October 31, 2003). As a result of adopting the accounting standards and the guidance, income before income tax and minority interests decreased ¥ 3,008 million . Accumulated impairment losses are deducted from book values of related fixed assets.
  - 4. "Other, net" line in Other income (expenses) in the Condensed Consolidated Statement of Operations includes following items;
    - (1) Gain on contribution of investment securities to the pension trust KHI additionally contributed its investment securities to the pension trust and this contribution resulted in a gain of 12,901 million yen.
    - (2) Loss on restructuring commercial aircraft manufacturing business
      As our aerospace business has been receiving requests for sharp increase of production of commercial aircrafts including Boeing ones, KHI has concluded it is difficult to accept all the requests.
      As a result of reassessment of our corporate resources in this business, KHI has reached a basic agreement related to the commercial conditions with respect to partial transfer of its scope of work of manufacturing "EMBRAER 190" type airplanes to EMBRAER which is our Brazilian co-developer of the airplane. This transfer gave rise to a loss of 15,815 million yen.

#### **Condensed Consolidated Balance Sheets**

As of March 31, 2006 and 2005

#### (Consolidated)

Millions   yent   QJS. olders     2006   2005   2005     2006   2005     2006   2005     2006   2005     2006   2005     2006   2005     2006   2005     2006   2005     2006   2005     2007   2006     2008   2008     20	AS OF Warch 31, 2006 and 2005					Thou	sands of
Current assets				s of yen			U.S. dollars
Current assets:         V         37,650         V         44,629         \$ 320,07           Receivables, less allowance         438,204         413,619         3,730,348           Inventories         383,017         332,333         3,200,552           Other current assets         57,028         46,424         485,469           Total current assets         915,899         837,005         7,796,876           Investments and long-term loans         185,800         243,166         2,096,116           Net property, plant and equipment:         246,219         243,166         2,096,016           Intangible and other assets:         45,210         34,733         384,664           Total assets         ¥ 1,284,085         1,194,773         \$ 1,391,174           Liabilities, minority interests and shareholders' equity:         Current liabilities, minority interests and shareholders' equity:         Turnet liabilities, minority interests and shareholders' equity:         Turnet liabilities, minority interests and shareholders' equity:         \$ 1,385,426           Torade payables         499,942         348,389         3,489,759           Advances from customers         98,590         106,574         839,278           Other current liabilities         80,590         698,812         6,832,885			2006	-	2005		2006
Cash on hand and in banks         Y         37,650         Y         44,629         320,507           Receivables, less allowance         438,204         413,619         3,730,348           Inventories         332,317         332,333         3,266,582           Other current assets         57,028         46,424         485,469           Total current assets         915,899         837,005         7,796,876           Investments and long-term loans         76,757         79,569         653,418           Net property, plant and equipment:         246,219         243,166         2,096,016           Intragible and other assets:         45,210         34,733         384,864           Total assets         71,284,085         1,194,473         5,093,174           Liabilities, minority interests and shareholders' equity:         85,210         34,733         8,096,104         1,393,174           Liabilities         11,244,085         1,194,473         5,093,174         1,385,426           Current liabilities:         11,244,473         1,385,426         1,385,426           Tarda payables         409,942         348,339         3,489,759           Advances from customers         98,590         106,574         839,278           Other cu							
Receivables, less allowance         438,204         413,619         3,730,348           Inventories         383,017         332,333         3,260,552           Other current assets         57,028         46,424         485,469           Total current assets         915,899         837,005         7,796,876           Investments and long-term loans         76,757         79,569         653,418           Net property, plant and equipment:         246,219         243,166         2,096,016           Intangible and other assets:         45,210         34,733         384,864           Total assets         45,210         34,733         384,864           Total sasets         45,210         34,733         384,864           Total current liabilities         80,501         1,194,473         \$10,931,174           Liabilities, minority interests and shareholders'equity         80,502         \$1,385,426           Total current pertornowings         409,942         348,389         3,489,759           Advances from customers         98,590         100,574         839,278           Other current liabilities         131,381         96,914         1,118,422           Total current liabilities         802,659         698,482         6,832,856      <							
Inventories		¥	•	¥	, -	\$	
Other current assets         57,028         46,424         485,469           Total current assets         915,899         837,005         7,796,876           Investments and long-term loans         1         837,005         653,418           less allowance:         76,757         79,569         653,418           Net property, plant and equipment:         246,219         243,166         2,096,016           Intangible and other assets:         45,210         34,733         384,864           Total assets         Y         1,284,085         Y         1,94,733         384,864           Total assets         Y         1,284,085         Y         1,93,733         384,864           Total assets         Y         1,284,085         Y         1,94,733         384,864           Total assets         Y         1,284,085         Y         1,93,733         384,864           Every current liabilities         382,785         48,945         34,838         3,489,759           Tada current portion of long-term debt         Y         16,605         \$         3,328,759           Other current liabilities         131,381         96,914         1,118,422         1,118,422         1,202,855         691,861         1,202,28,555         <	Receivables, less allowance		· ·		•		
Total current assets         915,899         837,005         7,796,876           Investments and long-term loans         76,757         79,569         653,418           Net property, plant and equipment:         246,219         243,166         2,096,016           Intangible and other assets:         45,210         34,733         384,864           Total assets         ¥ 1,284,085         ¥ 1,194,473         \$ 10,931,174           Intangible and other assets:         ***         1,194,473         \$ 10,931,174           Intangible and other assets:         ***         1,284,085         ¥ 1,194,473         \$ 10,931,174           Intangible and other assets:         ***         1,284,085         ¥ 1,194,473         \$ 10,931,174           Intangible and other assets:         ***         1,284,085         ¥ 1,194,473         \$ 10,931,174           Intangible and other assets:         ***         1,184,605         \$ 1,385,466           Total crem liabilities:         ***         146,605         \$ 1,385,466           Tard acreer protein of long-term debt         ***         162,746         **         146,605         \$ 1,385,426           Tada payables         ***         409,942         348,339         3,489,759           Advances from customers         *** </td <td>Inventories</td> <td></td> <td>•</td> <td></td> <td>332,333</td> <td></td> <td>, ,</td>	Inventories		•		332,333		, ,
Investments and long-term loans   less allowance:	Other current assets						
less allowance:         76,757         79,569         653,418           Net property, plant and equipment:         246,219         243,166         2,096,016           Intangible and other assets:         45,210         34,733         384,864           Total assets         7 1,284,085         1,194,473         1,0931,174           Liabilities, minority interests and shareholders' equity:           Current liabilities:           Short-term borrowings           and current portion of long-term debt         7 162,746         146,605         1,385,426           Trade payables         409,942         348,389         3,489,759           Advances from customers         98,590         106,574         839,278           Other current liabilities         302,659         698,482         6,832,885           Long-term liabilities         302,659         698,482         6,832,885           Long-term debt, less current portion         157,057         207,279         1,336,997           Others         31,235         28,835         2,028,858           Minority interests         31,29         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholde	Total current assets		915,899		837,005		7,796,876
Net property, plant and equipment :         246,219         243,166         2,096,016           Intangible and other assets :         45,210         34,733         384,864           Total assets :         ¥ 1,284,085         ¥ 1,194,473         \$ 10,931,174           Liabilities, minority interests and shareholders' equity :           Current liabilities :           Short-term borrowings           and current portion of long-term debt         ¥ 162,746         ¥ 146,605         \$ 1,385,426           Trade payables         409,942         348,389         3,489,759           Advances from customers         98,590         106,574         839,278           Other current liabilities         131,381         96,914         1,118,422           Total current liabilities         802,659         698,482         6,832,895           Long-term liabilities         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,899           Shareholders' equity:         200,855         81,427         783,902           Capital surplus         42,094         31,390         358,338 <tr< td=""><td>Investments and long-term loans</td><td></td><td></td><td></td><td></td><td></td><td></td></tr<>	Investments and long-term loans						
Intangible and other assets:	less allowance :		76,757		79,569		653,418
Total assets         ¥ 1,284,085         ¥ 1,194,473         \$ 10,931,174           Liabilities, minority interests and shareholders' equity:           Current liabilities:           Short-term borrowings           and current portion of long-term debt         ¥ 162,746         ¥ 146,605         \$ 1,385,426           Trade payables         409,942         348,389         3,489,759           Advances from customers         98,590         106,574         839,278           Other current liabilities         131,381         96,914         1,118,422           Total current liabilities:         802,659         698,482         6,832,885           Long-term liabilities:         207,279         1,336,997           Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         200,228,528         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097 <td>Net property, plant and equipment:</td> <td></td> <td>246,219</td> <td></td> <td>243,166</td> <td></td> <td>2,096,016</td>	Net property, plant and equipment:		246,219		243,166		2,096,016
Current liabilities	Intangible and other assets :		45,210		34,733		384,864
Current liabilities :         Short-term borrowings       # 162,746	Total assets	¥	1,284,085	¥	1,194,473	\$	10,931,174
Short-term borrowings         #         162,746         ¥         146,605         \$         1,385,426           Trade payables         409,942         348,389         3,489,759           Advances from customers         98,590         106,574         839,278           Other current liabilities         131,381         96,914         1,118,422           Total current liabilities         802,659         698,482         6,832,885           Long-term liabilities:         207,279         1,336,997           Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         200,000         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (202,542	Liabilities, minority interests and shareholders' equity :						
and current portion of long-term debt         ¥         162,746         ¥         146,605         \$         1,385,426           Trade payables         409,942         348,389         3,489,759           Advances from customers         98,590         106,574         839,278           Other current liabilities         131,381         96,914         1,118,422           Total current liabilities         802,659         698,482         6,832,885           Long-term liabilities         207,279         1,336,997           Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         2         237,308         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (202,	Current liabilities :						
Trade payables         409,942         348,389         3,489,759           Advances from customers         98,590         106,574         839,278           Other current liabilities         131,381         96,914         1,118,422           Total current liabilities         802,659         698,482         6,832,885           Long-term liabilities:         207,279         1,336,997           Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         Common stock         92,085         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Short-term borrowings						
Advances from customers         98,590         106,574         839,278           Other current liabilities         131,381         96,914         1,118,422           Total current liabilities         802,659         698,482         6,832,885           Long-term liabilities:         207,279         1,336,997           Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         207,279         783,902         358,338           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	and current portion of long-term debt	¥	162,746	¥	146,605	\$	1,385,426
Other current liabilities         131,381         96,914         1,118,422           Total current liabilities         802,659         698,482         6,832,885           Long-term liabilities:         Long-term debt, less current portion         157,057         207,279         1,336,997           Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         Common stock         92,085         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Trade payables		409,942		348,389		3,489,759
Total current liabilities         802,659         698,482         6,832,885           Long-term liabilities :         157,057         207,279         1,336,997           Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity :         2         2         2         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Advances from customers		98,590		106,574		839,278
Long-term liabilities :       Long-term debt, less current portion       157,057       207,279       1,336,997         Others       81,273       82,556       691,861         Total long-term liabilities       238,330       289,835       2,028,858         Minority interests       5,508       4,691       46,889         Shareholders' equity :       Common stock       92,085       81,427       783,902         Capital surplus       42,094       31,390       358,338         Retained earnings       100,776       88,704       857,887         Net unrealized gain on securities       14,097       16,910       120,005         Foreign currency translation adjustments       (11,426)       (16,843)       (97,267)         Treasury stock       (38)       (123)       (323)         Total shareholders' equity       237,588       201,465       2,022,542	Other current liabilities		131,381		96,914		1,118,422
Long-term debt, less current portion       157,057       207,279       1,336,997         Others       81,273       82,556       691,861         Total long-term liabilities       238,330       289,835       2,028,858         Minority interests       5,508       4,691       46,889         Shareholders' equity:       Common stock       92,085       81,427       783,902         Capital surplus       42,094       31,390       358,338         Retained earnings       100,776       88,704       857,887         Net unrealized gain on securities       14,097       16,910       120,005         Foreign currency translation adjustments       (11,426)       (16,843)       (97,267)         Treasury stock       (38)       (123)       (323)         Total shareholders' equity       237,588       201,465       2,022,542	Total current liabilities		802,659	'	698,482		6,832,885
Others         81,273         82,556         691,861           Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         Common stock         92,085         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Long-term liabilities :						
Total long-term liabilities         238,330         289,835         2,028,858           Minority interests         5,508         4,691         46,889           Shareholders' equity:         Common stock         92,085         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Long-term debt, less current portion		157,057		207,279		1,336,997
Minority interests         5,508         4,691         46,889           Shareholders' equity:         Common stock         92,085         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Others		81,273		82,556		691,861
Minority interests     5,508     4,691     46,889       Shareholders' equity:     Common stock     92,085     81,427     783,902       Capital surplus     42,094     31,390     358,338       Retained earnings     100,776     88,704     857,887       Net unrealized gain on securities     14,097     16,910     120,005       Foreign currency translation adjustments     (11,426)     (16,843)     (97,267)       Treasury stock     (38)     (123)     (323)       Total shareholders' equity     237,588     201,465     2,022,542	Total long-term liabilities		238,330		289,835		2,028,858
Common stock         92,085         81,427         783,902           Capital surplus         42,094         31,390         358,338           Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Minority interests		5,508		4,691		46,889
Capital surplus       42,094       31,390       358,338         Retained earnings       100,776       88,704       857,887         Net unrealized gain on securities       14,097       16,910       120,005         Foreign currency translation adjustments       (11,426)       (16,843)       (97,267)         Treasury stock       (38)       (123)       (323)         Total shareholders' equity       237,588       201,465       2,022,542	Shareholders' equity:						
Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Common stock		92,085		81,427		783,902
Retained earnings         100,776         88,704         857,887           Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	Capital surplus		42,094		31,390		358,338
Net unrealized gain on securities         14,097         16,910         120,005           Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	· · ·		100,776		88,704		857,887
Foreign currency translation adjustments         (11,426)         (16,843)         (97,267)           Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	8		14,097		16.910		120,005
Treasury stock         (38)         (123)         (323)           Total shareholders' equity         237,588         201,465         2,022,542	8		(11,426)		(16.843)		(97,267)
Total shareholders' equity <b>237,588</b> 201,465 2,022,542	y y		. , ,				,
	· ·						<u> </u>
	1 0	¥		¥		\$	

## Condensed Consolidated Statements of Operations For the years ended March 31, 2006 and 2005

#### (Consolidated)

For the years ended march 51, 2000 and 2005						Thou	ısands of
		Million	s of yen				U.S. dollars
		2006	J	2005	%		2006
					Change		
Net sales	¥	1,322,487	¥	1,241,592	+7%	\$	11,258,083
Cost of sales		1,148,547		1,088,219			9,777,365
Gross profit		173,940		153,373			1,480,718
Selling, general and administrative expenses		132,145		128,629			1,124,925
Operating income (loss)	·	41,795		24,744	+69%		355,793
Other income (expenses):							
Interest and dividend income		3,225		3,241			27,454
Equity in income (loss) of non-consolidated							
subsidiaries and affiliates		(197)		506			(1,677)
Interest expense		(5,377)		(6,296)			(45,773)
Other, net		(16,146)		(1,631)			(137,448)
Income (loss) before income taxes and							
minority interests		23,300		20,564	+13%		198,349
Income taxes		(6,305)		(8,495)			(53,673)
Minority interests in net income of							
consolidated subsidiaries		(528)		(590)			(4,496)
Net income (loss)	¥	16,467	¥	11,479	+43%	\$	140,180

### Condensed Consolidated Statements of Cash Flows For the year ended March 31, 2006 and 2005

(Consolidated)

For the year ended March 31, 2006 and 2005					The	usands of
		Million	C			usands or U.S. dollars
		2006	s or ye	2005		2006
Cash flows from operating activities:		2000		2000		2000
Income before income taxes and minority interests	¥	23,300	¥	20,564	\$	198.349
Adjustments to reconcile net income before income taxes and minority	-	,	-	,		, .
interests to net cash provided by operating activities:						
Depreciation and amortization		30,551		31,555		260,075
Decrease (increase) in assets		(65,251)		(29,132)		(555,469)
Increase (decrease) in liabilities		44,559		55,054		379,322
Other		12,602		(6,619)		107,278
Net cash provided by operating activities	¥	45,761	¥	71,422	\$	389,555
Cash flows from investing activities:						
Acquisition of tangible and intangible assets		(39,259)		(31,138)		(334,205)
Acquisition of investments in securities		(5,765)		(1,301)		(49,076)
other				-		
Other		8,514		14,725		72,478
Net cash used for investing activities	¥	(36,510)	¥	(17,714)	\$	(310,803)
Cash flows from financing activities:						
Decrease in short-term borrowings		7,391		(31,736)		62,918
Proceeds from long-term debt		24,657		57,732		209,900
Repayment of long-term debt		(44,987)		(75,241)		(382,966)
Other		(3,782)		(2,594)		(32,195)
Net cash provided by (used for) financing activities	¥	(16,721)	¥	(51,839)	\$	(142,343)
Effect of exchange rate changes		703		180		5,985
Net decrease in cash and cash equivalents		(6,767)		2,049		(57,606)
Cash and cash equivalents at beginning of year		44,385		42,375		377,841
Decrease in cash and cash equivalents by change of consolidation period of subsidiaries		_		(39)		
Increase in cash and cash equivalents arising from newly consolidated subsidiaries		_		_		_
Decrease in cash and cash equivalents arising from exclusion of consolidated subsidiaries		(112)		(0)		(953)
Cash and cash equivalents at end of year	¥	37,506	¥	44,385	\$	319,282

								Millions o	f yen							
								2006								
		External		segment		Total		Operating		perating		Total		preciation		Capital
		sales		sales		sales		expenses	ince	ome (loss)		assets	and a	<u>imortization</u>	exp	enditures
Shipbuilding	¥	109,697	¥	1,428	¥	111,125	¥	112,833	¥	(1,708)	¥	105,210	¥	2,700	¥	1,990
Rolling Stock,										, ,						
Construction Machinery																
& Crushing Plant		168,306		917		169,223		160,419		8,804		179,478		2,350		3,272
Aerospace		218,533		2,013		220,546		210,845		9,701		268,871		5,295		12,113
Gas Turbines & Machinery		161,431		16,937		178,368		171,564		6,804		140,900		2,804		2,893
Plant & Infrastructure Engineering	3	164,506		20,972		185,478		193,972		(8,494)		135,448		1,859		733
Consumer Products & Machinery		366,960		6,759		373,719		353,819		19,900		280,972		11,020		15,480
Other		133,054		46,758		179,812		173,154		6,658		168,334		2,747		4,227
Total		1,322,487		95,784		1,418,271		1,376,606		41,665		1,279,213		28,775		40,708
Eliminations and corporate		-		(95,784)		(95,784)		(95,914)		130		4,872		1,776		1,016
Consolidated total	¥	1,322,487	¥	-	¥	1,322,487	¥	1,280,692	¥	41,795	¥	1,284,085	¥	30,551	¥	41,724

								Millions o	f yen							
								2005								
		External sales		ersegment sales		Total sales		Operating expenses		perating ome (loss)		Total assets		preciation amortization		Capital enditures
Shipbuilding	¥	87,081	¥	1,125	¥	88,206	¥	87,175	¥	1,031	¥	100,996	¥	2,359	¥	1,630
Rolling Stock,																
Construction Machinery																
& Crushing Plant		171,731		1,445		173,176		165,424		7,752		157,419		2,437		2,629
Aerospace		188,255		1,960		190,215		184,130		6,085		223,010		5,221		8,163
Gas Turbines & Machinery		141,366		19,758		161,124		158,443		2,681		124,063		2,971		2,374
Plant & Infrastructure Engineering	5	191,012		15,353		206,365		220,823		(14,458)		153,685		1,942		640
Consumer Products & Machinery		338,450		5,036		343,486		326,784		16,702		253,958		11,865		10,191
Other		123,697		43,254		166,951		161,939		5,012		156,040		2,714		3,370
Total		1,241,592		87,931		1,329,523	-	1,304,718		24,805		1,169,171		29,509		28,997
Eliminations and corporate				(87,931)		(87,931)		(87,870)		(61)		25,302		2,046		695
Consolidated total	¥	1,241,592	¥	-	¥	1,241,592	¥	1,216,848	¥	24,744	¥	1,194,473	¥	31,555	¥	29,692

								Thousands of L	I.S. d	lollars						
								2006								
		External	Inte	rsegment		Total		Operating		Operating		Total		epreciation		Capital
		sales		sales		sales		expenses	inc	ome (loss)		assets	and	<u>amortizatio</u> n	ex	penditures
Shipbuilding	\$	933.830	\$	12,156	\$	945.986	\$	960,526	\$	(14,540)	\$	895.633	\$	22.985	\$	16,940
Rolling Stock,	•	,		,	,	,	,	,-		( )/	,	,		,	,	-,-
Construction Machinery																
& Crushing Plant		1,432,757		7,806		1,440,563		1,365,617		74,946		1,527,862		20,005		27,854
Aerospace		1,860,330		17,137		1,877,467		1,794,884		82,583		2,288,848		45,075		103,116
Gas Turbines & Machinery		1,374,232		144,181		1,518,413		1,460,492		57,921		1,199,455		23,870		24,628
Plant & Infrastructure Engineering		1,400,409		178,531		1,578,940		1,651,247		(72,307)		1,153,043		15,825		6,240
Consumer Products & Machinery		3,123,861		57,538		3,181,399		3,011,995		169,404		2,391,862		93,811		131,778
Other		1,132,664		398,042		1,530,706		1,474,027		56,679		1,432,996		23,385		35,984
Total		11,258,083		815,391		12,073,474		11,718,788		354,686		10,889,699		244,956		346,540
Eliminations and corporate		<u>-</u>		(815,391)		(815,391)		(816,498)		1,107		41,475		15,119		8,649
Consolidated total	\$	11,258,083	\$	-	\$	11,258,083	\$	10,902,290	\$	355,793	\$	10,931,174	\$	260,075	\$	355,189

#### (b) Information by geographic area

Millions o	of yen	
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						20	006					
		External sales	Int	ersegment sales		Total sales		Operating expenses		Operating come (loss)		Total assets
Japan	¥	986,266	¥	247,228	¥	1,233,494	¥	1,192,245	¥	41,249	¥	1,074,688
North America		222,477		16,588		239,065		237,651		1,414		159,169
Europe		80,818		4,053		84,871		83,308		1,563		63,254
Asia		24,800		16,975		41,775		40,315		1,460		24,285
Other Areas		8,126		141		8,267		8,893		(626)		7,324
Total		1,322,487		284,985		1,607,472		1,562,412		45,060		1,328,720
Eliminations and corporate	•	-		(284,985)		(284,985)		(281,720)		(3,265)		(44,635)
Consolidated total	¥	1,322,487	¥	-	¥	1,322,487	¥	1,280,692	¥	41,795	¥	1,284,085

#### Millions of yen

						20	005					
		External sales				Total sales		Operating expenses		Operating ncome (loss)		Total assets
Japan	¥	936,237	¥	208,048	¥	1,144,285	¥	1,123,267	¥	21,018	¥	996,923
North America		196,840		15,212		212,052		210,805		1,247		127,798
Europe		78,027		3,835		81,862		81,448		414		57,218
Asia		25,145		15,898		41,043		39,171		1,872		20,252
Other Areas		5,343		99		5,442		5,818		(376)		3,664
Total		1,241,592		243,092		1,484,684		1,460,509		24,175		1,205,855
Eliminations and corporate		-		(243,092)		(243,092)		(243,661)		569		(11,382)
Consolidated total	¥	1,241,592	¥	_	¥	1,241,592	¥	1,216,848	¥	24,744	¥	1,194,473

#### Thousands of U.S. dollars

						_				
					20	006				
		External	Ir	ntersegment	Total		Operating		Operating	Total
	_	sales		sales	 sales		expenses	ind	come (loss)	 assets
Japan	\$	8,395,897	\$	2,104,605	\$ 10,500,502	\$	10,149,357	\$	351,145	\$ 9,148,617
North America		1,893,905		141,211	2,035,116		2,023,079		12,037	1,354,976
Europe		687,988		34,503	722,491		709,185		13,306	538,469
Asia		211,118		144,505	355,623		343,194		12,429	206,733
Other Areas		69,175		1,200	70,375		75,704		(5,329)	62,348
Total		11,258,083		2,426,024	13,684,107		13,300,519		383,588	11,311,143
Eliminations and corporate				(2,426,024)	(2,426,024)		(2,398,229)		(27,795)	(379,969)
Consolidated total	\$	11,258,083	\$	-	\$ 11,258,083	\$	10,902,290	\$	355,793	\$ 10,931,174

#### (c) Overseas sales

### Thousands of Millions of yen U.S. dollars

		200	)6		200	)5	2006
		verseas sales	% against net sales		Overseas sales	% against net sales	Overseas sales
North America	¥	282,149	21.3%	¥	236,847	19.0%	\$ 2,401,881
Europe		109,060	8.2%		100,362	8.0%	928,407
Asia		197,503	14.9%		171,461	13.8%	1,681,306
Other Areas		107,103	8.0%		105,274	8.4%	911,748
Total	¥	695,815	52.6%	¥	613,944	49.4%	\$ 5,923,342

### Net sales, orders and order backlog by industry segment

For the years ended March 31, 2006 and 2005

			Thousands of U.S. dollars			
	2006		2005		% Change	2006
Net sales :		<u></u>		<u>,                                     </u>	<u> </u>	
Shipbuilding	¥ 109,697	(8%)	¥ 87,081	(7%)	+26%	\$ 933,830
Rolling Stock,						
Construction Machinery						
& Crushing Plant	168,306	(13%)	171,731	(14%)	-2%	1,432,757
Aerospace	218,533	(17%)	188,255	(15%)	+16%	1,860,330
Gas Turbines & Machinery	161,431	(12%)	141,366	(12%)	+14%	1,374,232
Plant & Infrastructure Engineering	164,506	(12%)	191,012	(15%)	-14%	1,400,409
Consumer Products & Machinery	366,960	(28%)	338,450	(27%)	+8%	3,123,861
Other	133,054	(10%)	123,697	(10%)	+8%	1,132,664
Total	1,322,487	(100%)	1,241,592	(100%)	+7%	11,258,083
Orders:						
Shipbuilding	128,323	(10%)	155,832	(12%)	-18%	1,092,390
Rolling Stock,						
Construction Machinery						
& Crushing Plant	203,165	(15%)	178,369	(14%)	+14%	1,729,505
Aerospace	229,257	(17%)	214,702	(16%)	+7%	1,951,622
Gas Turbines & Machinery	188,068	(14%)	162,700	(12%)	+16%	1,600,987
Plant & Infrastructure Engineering	97,332	(7%)	126,403	(10%)	-23%	828,569
Consumer Products & Machinery	366,960	(27%)	338,450	(26%)	+8%	3,123,861
Other	138,526	(10%)	125,389	(10%)	+10%	1,179,246
Total	¥ 1,351,631	(100%)	¥ 1,301,845	(100%)	+4%	\$ 11,506,180

						Thousands of	
		Million	% Change	U.S. dollars As of Mar. 31, 2006			
	As of Mar. 31, 2006					As of Mar. 31, 2005	
Order backlog :						·	
Shipbuilding	¥ 289,227	(22%)	¥ 263,707	(21%)	+10%	\$ 2,462,135	
Rolling Stock,							
Construction Machinery							
& Crushing Plant	346,310	(26%)	300,837	(24%)	+15%	2,948,072	
Aerospace	301,599	(23%)	287,441	(23%)	+5%	2,567,455	
Gas Turbines & Machinery	195,108	(15%)	163,440	(13%)	+19%	1,660,918	
Plant & Infrastructure Engineering	144,147	(11%)	210,160	(17%)	-31%	1,227,096	
Consumer Products & Machinery	-	(-%)	-	(-%)		-	
Other	34,053	(3%)	28,824	(2%)	+18%	289,887	
Total	¥ 1,310,444	(100%)	¥ 1,254,409	(100%)	+4%	\$ 11,155,563	