## KAWASAKI HEAVY INDUSTRIES, LTD. AND CONSOLIDATED SUBSIDIARIES FLASH INTERIM CONSOLIDATED FINANCIAL RESULTS

For six months ended September 30, 2004 and 2003 and one year ended March 31, 2004

## Operating results

Net sales
Operating income (loss)
Net income (loss)
Net income (loss) per share (Yen)

## Financial condition

As of September 30, 2004
As of March 31, 2004
As of September 30, 2004

As of September 30, 2004
As of March 31, 2004
As of September 30, 2004

## Cash flows

Operating activities
Investing activities
Financing activities
Cash and cash equivalents at end of year

Fiscal year forecast

One year ending March 31, 2005

| Millions of yen |  |  |  |  | Thousands of U.S. dollars |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Six months ended Sep. 30, 2004 |  | Six months endedSep. 30, 2003 |  |  | Six months ended <br> Sep. 30, 2004 |  |
| $¥$ | 537,715 | $¥$ | 523,270 | +3\% | \$ | 4,842,098 |
|  | 6,945 |  | 1,616 | +330\% |  | 62,539 |
|  | 3,365 |  | $(3,396)$ | - |  | 30,302 |
|  | 2.3 |  | (2.4) |  |  |  |


| Total assets | Shareholders' equity | Ratio of shareholders' equity to total assets |
| :---: | :---: | :---: |
| ¥ 1,114,029 | ¥ 194,127 | 17\% |
| 1,156,904 | 190,175 | 16\% |
| \$ 10,031,778 | \$ 1,748,104 | - |
| Yen / U.S. dollars | Thousand shares |  |
| Shareholders' equity per share | Number of shares issued and outstanding |  |
| $¥ \quad 134.6$ | 1,442,501 |  |
| 131.8 | 1,442,542 |  |
| \$ 1.21 | - |  |


| Millions of yen |  |  |  |
| :---: | :---: | :---: | :---: |
| Six months ended <br> Sep. 30, 2004 |  | Six months ended Sep. 30, 2003 |  |
| $¥$ | 19,816 | $¥$ | 11,000 |
|  | $(11,310)$ |  | $(14,315)$ |
|  | $(14,818)$ |  | $(4,587)$ |
|  | 36,129 |  | 52,632 |


| Thousands of |  |
| :---: | :---: |
| U.S. dollars |  |
| Six. months ended |  |
| Sep. 30,2004 |  |
| $\$$ | 178,442 |
|  | $(101,846)$ |
| $(133,435)$ |  |
| 325,340 |  |

Notes: 1. This "FLASH CONSOLIDATED FINANCIAL RESULTS" and following financial statements have been prepared in conformity with generally accepted accounting principles and practices in J apan.
2. All US $\$$ amounts in these statements represent the arithmetical results of translating J apanese yen to U.S. dollars on the basis of $¥ 111.05=\$ 1$, the rate prevailing as of Sep. 30,2004 , solely for the convenience of the readers.
3. Effective April 1, 2004, Kawasaki Heavy Industries, Ltd. (the "Company") changed its accounting policy for the percentage-of-completion method to be applied to long-term contracts exceeding $¥ 3,000$ million. Previously, it had been applied to long-term contracts exceeding $¥ 5,000$ million.

The Company made this change in accounting policy for appropriate periodic accounting of profit and loss, by expanding the range of application of the percentage-of-completion method.

As a result of this change, net sales increased $¥ 31,360$ million ( $\$ 282.4$ million). Operating income and income before income taxes and minority interests increased $\neq 3,394$ million ( $\$ 30.6$ million) respectively, compared with the amounts which would have been recognized under the previous method of accounting.
4. Effective April 1, 2004, the Company changed the accounting periods for consolidation of five subsidiaries (K awasaki Motors J apan Ltd. ,Kawasaki M otors Corp.,U.S.A. ,and K awasaki Motors Europe N.V., and the other two subsidiaries) from 12 months ending December 31 to March 31 to improve transparency and quality of consolidated financial statements.

The effect of this change was to decrease the Conpany's retained earnings as of the beginning of this fiscal year by $¥ 222$ million (\$ 1,999 thousand).

This interim financial results indudes the accounts of these five subsidiaries as of September 30, 2004.

|  | Millions of yen |  |  |  | Thousands of U.S. dollars |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As of Sep. 30, 2004 |  | As of Mar. 31, 2004 |  | As of Sep. 30, 2004 |  |
| Assets: |  |  |  |  |  |  |
| Current assets: |  |  |  |  |  |  |
| Cash on hand and in banks | 7 | 36,520 | ¥ | 43,064 | \$ | 328,861 |
| Receivables, less allowance |  | 313,005 |  | 376,807 |  | 2,818,595 |
| Inventories |  | 358,127 |  | 335,064 |  | 3,224,917 |
| Other current assets |  | 47,824 |  | 44,545 |  | 430,653 |
| Total current assets |  | 755,476 |  | 799,480 |  | 6,803,026 |
| Investments and long-term loans less allowance |  | 82,777 |  | 77,839 |  | 745,403 |
| Net property, plant and equipment |  | 246,763 |  | 248,922 |  | 2,222,089 |
| Intangible and other assets |  | 29,013 |  | 30,663 |  | 261,260 |
| Total assets | $¥$ | 1,114,029 | ¥ | 1,156,904 | \$ | 10,031,778 |
| Liabilities and shareholders' equity : |  |  |  |  |  |  |
| Current liabilities: |  |  |  |  |  |  |
| Short-term borrowings and current portion of long-term debt | 7 | 167,793 | $\ddagger$ | 188,652 | \$ | 1,510,968 |
| Payables |  | 269,656 |  | 286,117 |  | 2,428,240 |
| Advances from customers |  | 103,097 |  | 110,900 |  | 928,384 |
| Other current liabilities |  | 73,011 |  | 91,870 |  | 657,460 |
| Total current liabilities |  | 613,557 |  | 677,539 |  | 5,525,052 |
| Long-term liabilities: |  |  |  |  |  |  |
| Long-term debt, less current portion |  | 224,095 |  | 210,819 |  | 2,017,965 |
| Others |  | 78,319 |  | 74,516 |  | 705,259 |
| Total long-term liabilities |  | 302,414 |  | 285,335 |  | 2,723,224 |
| Minority interests |  | 3,931 |  | 3,855 |  | 35,398 |
| Shareholders' equity : |  |  |  |  |  |  |
| Common stock |  | 81,427 |  | 81,427 |  | 733,246 |
| Capital surplus |  | 31,389 |  | 31,388 |  | 282,656 |
| Retained earnings |  | 80,591 |  | 80,469 |  | 725,718 |
| Net unrealized gains on securities |  | 16,565 |  | 13,266 |  | 149,167 |
| Foreign currency translation adjustments |  | $(15,747)$ |  | $(16,283)$ |  | $(141,801)$ |
| Treasury stock |  | (98) |  | (92) |  | (882) |
| Total shareholders' equity |  | 194,127 |  | 190,175 |  | 1,748,104 |
| Total liabilities and shareholders' equity | $\underset{\square}{7}$ | 1,114,029 | ¥ | 1,156,904 | \$ | 10,031,778 |

## Condensed Consolidated Statements of Operations

For six months ended September 30, 2004 and 2003

|  | Millions of yen |  |  |  |  | Thousands of U.S. dollars |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six months ended <br> Sep. 30, 2004 |  | Six months endedSep. 30, 2003 |  | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ |  | $\begin{aligned} & \text { onths ended } \\ & .30,2004 \end{aligned}$ |
| Net sales | $¥$ | 537,715 | ¥ | 523,270 | +3\% | \$ | 4,842,098 |
| Cost of sales |  | 467,661 |  | 452,815 |  |  | 4,211,265 |
| Gross profit |  | 70,054 |  | 70,455 |  |  | 630,833 |
| Selling, general and administrative expenses |  | 63,109 |  | 68,839 |  |  | 568,294 |
| Operating income (loss) |  | 6,945 |  | 1,616 | +330\% |  | 62,539 |
| Other income (expenses) : |  |  |  |  |  |  |  |
| Interest and dividend income |  | 1,790 |  | 1,106 |  |  | 16,119 |
| Equity in income of unconsolidated subsidiaries and affiliates |  | 452 |  | 326 |  |  | 4,070 |
| Interest expense |  | $(3,138)$ |  | $(3,941)$ |  |  | $(28,258)$ |
| Other, net |  | 894 |  | (55) |  |  | 8,051 |
| Income(loss) before income taxes and minority interests |  | 6,943 |  | (948) | - |  | 62,521 |
| Income taxes |  | $(3,391)$ |  | $(2,511)$ |  |  | $(30,536)$ |
| Minority interests in net income of consolidated subsidiaries |  | (187) |  | 63 |  |  | $(1,683)$ |
| Net income(loss) | $\geq$ | 3,365 | ¥ | $(3,396)$ | - | \$ | 30,302 |

## Condensed Consolidated Statements of Cash Flows

For six months ended September 30. 2004 and 2003

## Cash flows from operating activities:

Income before income taxes and minority interests
Adjustments to reconcile net income before income taxes and minority interests to net cash provided by operating activities:

Depreciation and amortization
Decrease (increase) in assets
Increase (decrease) in liabilities
Other
Net cash provided by operating activities

## Cash flows from investing activities:

Acquisition of tangible and intangible assets
Acquisition of investments in securities
Other
Net cash used for investing activities
Cash flows from financing activities:
Decrease in short-term borrowings
Proceeds from long-term debt
Repayment of long-term debt
Other
Net cash provided by (used for) financing activities
Effect of exchange rate changes
Net decrease in cash and cash equivalents
Cash and cash equivalents at beginning of year
Decrease in cash and cash equivalents by change of consolidation period of subsidiaries
Increase in cash and cash equivalents arising from newly consolidated subsidiaries
Decrease in cash and cash equivalents
arising from exclusion of consolidated subsidiaries
Cash and cash equivalents at end of year

| Millions of yen |  |  |  | Thousands of U.S. dollars |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Six months ended Sep. 30, 2004 |  | Six months ended Sep. 30, 2003 |  | Six months ended <br> Sep. 30, 2004 |  |
| $¥$ | 6,943 | $¥$ | (948) | \$ | 62,521 |
|  | 15,130 |  | 15,796 |  | 136,245 |
|  | 50,229 |  | 31,470 |  | 452,310 |
|  | $(38,645)$ |  | $(27,312)$ |  | $(347,996)$ |
|  | $(13,841)$ |  | $(8,006)$ |  | $(124,638)$ |
| ¥ | 19,816 | $\ddagger$ | 11,000 | \$ | 178,442 |
|  | $(14,437)$ |  | $(17,146)$ |  | $(130,005)$ |
|  | $(1,006)$ |  | (406) |  | $(9,059)$ |
|  | 4,133 |  | 3,237 |  | 37,218 |
| ¥ | $(11,310)$ | $\ddagger$ | $(14,315)$ | \$ | $(101,846)$ |
|  | $(18,503)$ |  | 13,682 |  | $(166,619)$ |
|  | 49,563 |  | 15,675 |  | 446,313 |
|  | $(42,920)$ |  | $(31,007)$ |  | $(386,493)$ |
|  | $(2,958)$ |  | $(2,937)$ |  | $(26,636)$ |
| $\ddagger$ | $(14,818)$ | $\ddagger$ | $(4,587)$ | \$ | $(133,435)$ |
|  | 105 |  | 366 |  | 945 |
|  | $(6,207)$ |  | $(7,536)$ |  | $(55,894)$ |
|  | 42,375 |  | 59,837 |  | 381,585 |
|  | (39) |  | - |  | (351) |
|  | - |  | 1,330 |  | - |
|  | - |  | (999) |  | - |
| $¥$ | 36,129 | $¥$ | 52,632 | \$ | 325,340 |

## Segment information

## (a) Information by industry segment

Shipbuilding
Rolling Stock,
$\quad$ Construction Machinery
$\quad$ Crushing Plant
Aerospace
Gas Turbines \& Machinery
Plant \& Infrastructure Engineering
Consumer products \& Machinery
Other
$\quad$ Total
Eliminations
$\quad$ Consolidated total
Shipbuilding
Rolling Stock,
$\quad$ Construction Machinery
$\quad$ \& Crushing Plant
Aerospace
Gas Turbines \& Machinery
Plant \& Infrastructure Engineering
Consumer products \& Machinery
Other
$\quad$ Total
Eliminations
$\quad$ Consolidated total
Shipbuilding
Rolling Stock,
$\quad$ Construction Machinery
$\quad$ \& Crushing Plant
Aerospace
Gas Turbines \& Machinery
Plant \& Infrastructure Engineering
Consumer products \& Machinery
Other
$\quad$ Total
Eliminations
$\quad$ Consolidated total

| Six months ended September 30, 2004 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |
| External sales |  | Intersegment$\qquad$ |  | Total sales |  | Operating expenses |  | $\begin{gathered} \text { Operating } \\ \text { income (loss) } \end{gathered}$ |  |
| $¥$ <br>  <br>  <br>  <br> - | 44,471 | $¥$ | 507 | $¥$ | 44,978 | $¥$ | 42,092 | ¥ | 2,886 |
|  | 67,600 |  | 715 |  | 68,315 |  | 65,117 |  | 3,198 |
|  | 73,460 |  | 831 |  | 74,291 |  | 73,222 |  | 1,069 |
|  | 68,170 |  | 8,803 |  | 76,973 |  | 77,345 |  | (372) |
|  | 67,463 |  | 5,655 |  | 73,118 |  | 80,259 |  | $(7,141)$ |
|  | 156,490 |  | 2,531 |  | 159,021 |  | 154,219 |  | 4,802 |
|  | 60,061 |  | 19,730 |  | 79,791 |  | 77,232 |  | 2,559 |
|  | 537,715 |  | 38,772 |  | 576,487 |  | 569,486 |  | 7,001 |
|  | - |  | $(38,772)$ |  | $(38,772)$ |  | $(38,716)$ |  | (56) |
| $¥$ | 537,715 | $¥$ | - | $¥$ | 537,715 | $¥$ | 530,770 | ¥ | 6,945 |

(millions of yen)

| Six months ended September 30, 2003 |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| External sales |  | Intersegmentsales |  | Total sales |  | Operating expenses |  | Operating income (loss) |  |
| ¥ | 51,683 | ¥ | 780 | $¥$ | 52,463 | ¥ | 48,606 | ¥ | 3,857 |
|  | 57,885 |  | 1,585 |  | 59,470 |  | 57,995 |  | 1,475 |
|  | 69,815 |  | 983 |  | 70,798 |  | 68,727 |  | 2,071 |
|  | 65,799 |  | 5,269 |  | 71,068 |  | 70,333 |  | 735 |
|  | 50,530 |  | 5,566 |  | 56,096 |  | 61,096 |  | $(5,000)$ |
|  | 165,651 |  | 1,661 |  | 167,312 |  | 169,950 |  | $(2,638)$ |
|  | 61,907 |  | 19,605 |  | 81,512 |  | 80,267 |  | 1,245 |
|  | 523,270 |  | 35,449 |  | 558,719 |  | 556,974 |  | 1,745 |
|  | - |  | $(35,449)$ |  | $(35,449)$ |  | $(35,320)$ |  | (129) |
| $¥$ | 523,270 | $¥$ | - | $\underline{\square}$ | 523,270 | $¥$ | 521,654 | $\pm$ | 1,616 |


| (thousands of U.S. dollars) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Six months ended September 30, 2004 |  |  |  |  |  |  |  |  |
| External sales | Intersegment sales |  | Total sales |  | Operating expenses |  | $\begin{gathered} \text { Operating } \\ \text { income (loss) } \end{gathered}$ |  |
| \$ 400,459 | \$ | 4,566 | \$ | 405,025 | \$ | 379,037 | \$ | 25,988 |
| 608,735 |  | 6,438 |  | 615,173 |  | 586,375 |  | 28,798 |
| 661,504 |  | 7,483 |  | 668,987 |  | 659,361 |  | 9,626 |
| 613,868 |  | 79,270 |  | 693,138 |  | 696,488 |  | $(3,350)$ |
| 607,501 |  | 50,923 |  | 658,424 |  | 722,728 |  | $(64,304)$ |
| 1,409,185 |  | 22,792 |  | 1,431,977 |  | 1,388,735 |  | 43,242 |
| 540,846 |  | 177,668 |  | 718,514 |  | 695,470 |  | 23,044 |
| 4,842,098 |  | 349,140 |  | 5,191,238 |  | 5,128,194 |  | 63,044 |
| - |  | $(349,140)$ |  | $(349,140)$ |  | $(348,635)$ |  | (505) |
| \$ 4,842,098 | \$ | - | \$ | 4,842,098 | \$ | 4,779,559 | \$ | 62,539 |

## (b) Information by geographic area

(millions of yen)
Six months ended September 30, 2004
Japan
North America
Europe
Asia
Other Areas
$\quad$ Total
Eliminations

Japan
North America
Europe
Asia
Other Areas
$\quad$ Total
Eliminations
$\quad$ Consolidated total
Japan
North America
Europe
Asia
Other Areas
$\quad$ Total
Eliminations
$\quad$ Consolidated total

## (c) Overseas sales

|  | (millions of yen) |  | (\%) | (millions of yen) |  | (\%) | (Thousands of U.S. dollars) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six months endedSep. 30, 2004 |  |  | Six months endedSep. 30, 2003 |  |  |  | nths ended 30, 2004 |
|  | $\begin{gathered} \hline \text { Overseas } \\ \text { sales } \\ \hline \end{gathered}$ |  | \% against net sales | Overseas sales |  | \% against net sales | Overseas sales |  |
| North America | $¥$ | 99,135 | 18.4\% | $¥$ | 123,223 | 23.5\% | \$ | 892,706 |
| Europe |  | 51,794 | 9.6\% |  | 70,313 | 13.4\% |  | 466,403 |
| Asia |  | 69,083 | 12.8\% |  | 29,624 | 5.7\% |  | 622,089 |
| Other Areas |  | 48,835 | 9.0\% |  | 34,291 | 6.6\% |  | 439,757 |
| Total | $¥$ | 268,847 | 49.9\% | ¥ | 257,451 | 49.2\% |  | 2,420,955 |

## Net sales, orders and order backlog by industry segment

For six months ended September 30, 2004 and 2003

|  | Millions of yen |  |  |  |  |  |  | Thousands of <br> U.S. dollars <br> Six months ended <br> Sep. 30,2004 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Six months ended <br> Sep. 30, 2004 |  |  | Six months ended Sep. 30, 2003 |  |  | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ |  |  |
| Net sales : |  |  |  |  |  |  |  |  |  |
| Shipbuilding | $¥$ | 44,471 | (8\%) | $¥$ | 51,683 | (10\%) | -14\% | \$ | 400,459 |
| Rolling Stock, |  |  |  |  |  |  |  |  |  |
| Construction Machinery |  |  |  |  |  |  |  |  |  |
| \& Crushing Plant |  | 67,600 | (13\%) |  | 57,885 | (11\%) | +17\% |  | 608,735 |
| Aerospace |  | 73,460 | (14\%) |  | 69,815 | (13\%) | +5\% |  | 661,504 |
| Gas Turbines \& Machinery |  | 68,170 | (13\%) |  | 65,799 | (13\%) | +4\% |  | 613,868 |
| Plant \& Infrastructure Engineering |  | 67,463 | (13\%) |  | 50,530 | (10\%) | +34\% |  | 607,501 |
| Consumer products \& Machinery |  | 156,490 | (29\%) |  | 165,651 | (32\%) | -6\% |  | 1,409,185 |
| Other |  | 60,061 | (10\%) |  | 61,907 | (11\%) | -3\% |  | 540,846 |
| Total | ¥ | 537,715 | (100\%) | $¥$ | 523,270 | (100\%) | +3\% | \$ | 4,842,098 |
| Orders : |  |  |  |  |  |  |  |  |  |
| Shipbuilding | ¥ | 73,031 | (15\%) | $¥$ | 46,676 | (9\%) | +56\% | \$ | 657,641 |
| Rolling Stock, Construction Machinery |  |  |  |  |  |  |  |  |  |
| \& Crushing Plant |  | 37,080 | (7\%) |  | 102,748 | (20\%) | -64\% |  | 333,904 |
| Aerospace |  | 34,236 | (7\%) |  | 31,277 | (6\%) | +9\% |  | 308,294 |
| Gas Turbines \& Machinery |  | 84,548 | (17\%) |  | 53,364 | (10\%) | +58\% |  | 761,351 |
| Plant \& Infrastructure Engineering |  | 57,443 | (11\%) |  | 57,318 | (11\%) | - \% |  | 517,271 |
| Consumer products \& Machinery |  | 156,490 | (31\%) |  | 165,651 | (32\%) | -6\% |  | 1,409,185 |
| Other |  | 60,262 | (12\%) |  | 64,221 | (12\%) | -6\% |  | 542,656 |
| Total | $\ddagger$ | 503,090 | (100\%) | ¥ | 521,255 | (100\%) | -3\% | \$ | 4,530,302 |


|  | Millions of yen |  |  |  |  |  |  | Thousands of U.S. dollars |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As ofSep. 30, 2004 |  |  | As ofSep. 30, 2003 |  |  |  | As ofSep. 30, 2004 |  |
| Order backlog : |  |  |  |  |  |  |  |  |  |
| Shipbuilding | ¥ | 226,411 | (19\%) | $¥$ | 162,497 | (14\%) | +39\% | \$ | 2,038,820 |
| Rolling Stock, |  |  |  |  |  |  |  |  |  |
| Construction Machinery |  |  |  |  |  |  |  |  |  |
| \& Crushing Plant |  | 269,932 | (23\%) |  | 317,760 | (28\%) | -15\% |  | 2,430,725 |
| Aerospace |  | 223,039 | (19\%) |  | 180,363 | (16\%) | +24\% |  | 2,008,456 |
| Gas Turbines \& Machinery |  | 160,254 | (14\%) |  | 136,379 | (12\%) | +18\% |  | 1,443,080 |
| Plant \& Infrastructure Engineering |  | 266,059 | (23\%) |  | 331,829 | (28\%) | -20\% |  | 2,395,849 |
| Consumer products \& Machinery |  | - | (-\%) |  | - | (-\%) | -\% |  | - |
| Other |  | 27,358 | (2\%) |  | 25,294 | (2\%) | +8\% |  | 246,357 |
| Total | ¥ | 1,173,053 | (100\%) | ¥ | 1,154,122 | (100\%) | +2\% | \$ | 10,563,287 |

